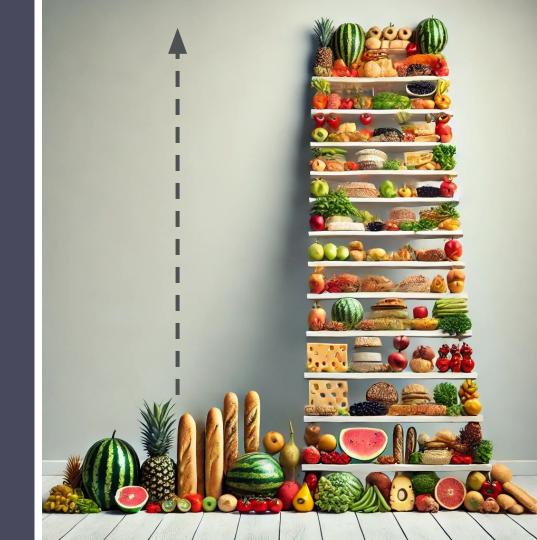
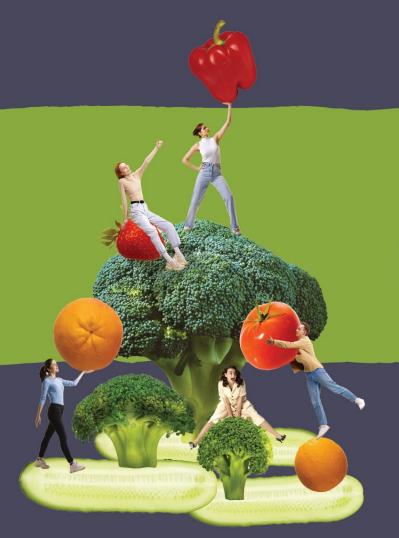
MATTSON

2025 MACRO MOVEMENTS

& TIPPING TRENDS THAT LADDER UP TO YOUR BUSINESS





MATTSON Mehinar

MACRO MOVEMENTS & TIPPING TRENDS



Barb Stuckey

Chief New Product
Strategy Officer



Emily Auerbach

Innovation Manager



Erin McGlothlin
Innovation Manager



MULTI-DISCIPLINED, EXPERIENCED PROFESSIONALS...







65+
employee-owners

Strategists, Scientists, Chefs, & Scale-up Specialists

Driven by a passion for food

Focused on

Making a Difference

in the world

and our community

OUR SECRET SAUCE: LOCATION

WE OPERATE FROM KEY HUBS OF FOOD INNOVATION



CHICAGO

CPG FOOD HUB
DEEP FOOD CULTURE
US CULINARY CROSSROADS
JAMES BEARD AWARDS
HOME TO IFT







Our value to clients is in helping identify the insights and strategies that inform big, viable ideas, then execute against them with product design, development, and scale up with speed and excellence that results in craveable products.

WE DEVELOP AWARD-WINNING PRODUCTS















OUR WORK: 100% SHARE OF STOMACH

BIG COMPANIES AND START-UPS...











... FRESH, CHILLED, FROZEN, AMBIENT



... CPG, FOODSERVICE, INGREDIENT



... Breakfast, Lunch, Dinner, Snack, or Enhancer



... FOOD AND DRINK



... FUN AND FUNCTIONAL



OUR SECRET SAUCE: COMBINING AI WITH OUR RI



AI FOR INSIGHTS

Allows us to build initial consumer or customer insights and hypotheses.

AI FOR IDEATION

ProtoThink™ AI and Food Studio AI ideations enable use to explore more ideas and amplify creativity.





AI OPTIMIZATION

Optimize concepts and products before consumer testing.

FORMULATION A

Accelerates the pace of product development from procurement to PD to commercialization.

Used internally at Mattson.



AND ALSO NEW IN 2025



WE TAKE CLIENTS FROM WHERE THEY ARE... TO LAUNCH



MATTSON FOODSERVICE: END-TO-END INNOVATION SERVICES





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The COVID-19 Pandemic created a new normal for lunch, thanks to the advent of WFH. Yup, working from home has wreaked havoc on restaurant lunches.

With people able to live a more flexible life, given work-from-home trends, they're seeking flexibility in what they eat, when.

Weekday restaurant lunches used to be a critically profitable daypart for QSR and other food-away-from-home operators, including non-commercial caterers.

It's now a fraction of what it used to be. And the biggest growth is in new occasions that have sprouted up at both ends of the day to replace the old-school 3-meals-a-day of breakfast, lunch, and dinner.

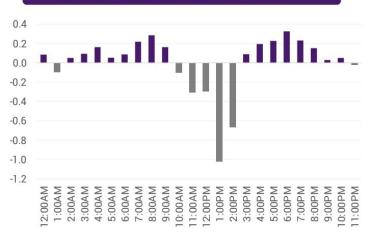
2025 MACRO MOVEMENT #1 // DAYTIME & DAYPART DISRUPTION

TIPPING TREND: LUNCH TRAFFIC LOSSES

Foodservice traffic time of day trends

Operators need to find ways to attract consumers during the middle of the day in order to reverse trends

Total Day Traffic Share Pt. Chg. vs. 2019





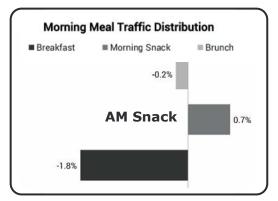
If the middle of the day is soft, operators must focus on something else...

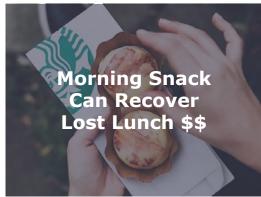
Source: Circana, CREST® commercial foodservice, 12ME Dec.

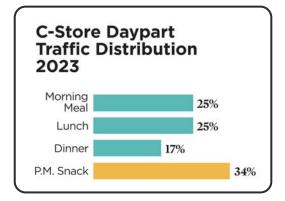


TIPPING TREND: MORNING SNACK & PM TREAT OCCASIONS RISE

NEW, GROWING DAYPARTS









Sources: Circana, CREST® 12ME March 2024, Morning meal = breakfast/a.m. snack/brunch; Circana ReCount Fall 2023c



TIPPING TREND: MORNING SNACK & PM TREAT OCCASIONS RISE

NEW, GROWING DAYPARTS

Snack innovation among traditional QSR as well as new snack and treat-focused concepts









Sources: Circana, CREST® 12ME March 2024, Morning meal = breakfast/a.m. snack/brunch; Circana ReCount Fall 2023



TIPPING TREND: MORNING SNACK & EVENING TREAT OCCASIONS RISE

NEW SNACK OCCASIONS SPROUT ACROSS THE CLOCK.



Consumers are gravitating toward cheaper dayparts:

They are shifting toward the morning meal and P.M. snack because these dayparts have an average check \$3-5 lower than lunch or dinner.



Source: Circana, June 2024



2025 MACRO MOVEMENT #1 // DAYTIME & DAYPART DISRUPTION

TIPPING TREND: MORNING SNACK & EVENING TREAT OCCASIONS RISE

NEW CHAINS FOCUS ON PM (usually sweet!) SNACKS















101 new stores in '24

Braved NYC in '24

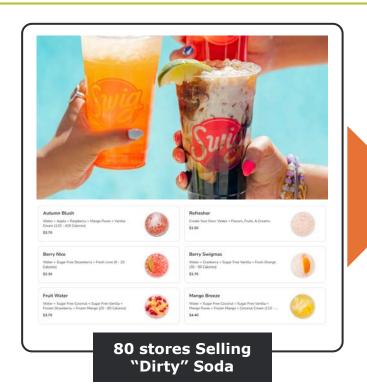
55 new stores in '24



2025 MACRO MOVEMENT #1 // DAYTIME & DAYPART DISRUPTION

TIPPING TREND: MORNING SNACK & PM TREAT OCCASIONS RISE

NEW CHAINS FOCUS ON PM PICK-ME-UP SNACKS IN DRINK FORM



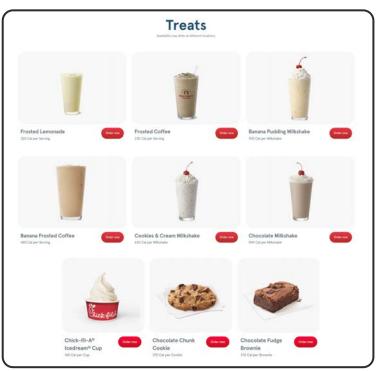


Nestlé's CoffeeMate Takes Beverage Treat to CPG



MANY CHAINS FOCUS ON SNACKS IN BREAKFAST & DRINK FORM







2025 MACRO MOVEMENT #1 // DAYTIME & DAYPART DISRUPTION

TIPPING TREND: 24-HOUR A DAY SNACKIFICATION

SNACKIFICATION OF MAIN MEALS

WHY?

Making a snack into a meal or augmenting a meal with a snack, isn't new. Chips and a sandwich are a lunchbox staple. Now consumers do more of this throughout the day.

WHY?

- They're looking for ways to cut more time from meal prep
- They're looking to save money at each meal
- Snack provide more functionality than before



HOW MUCH?

From March 2024, **37%** of main meals contained a snack item vs. **29%** in 2010.

WHO?

- Nearly all generations consume more snacks at breakfast than they did in the past.
- At lunch, consuming snacks instead of a real lunch has grown for 10+ years

YOUNGER GENS BUT ALSO MORE GENERATIONS ARE SNACKING MORE AND EATING FEWER LARGE MEALS.



2025 MACRO MOVEMENT #1 // DAYTIME & DAYPART DISRUPTION

TIPPING TREND: NEW FLUIDITY IN EATING AT HOME WHILE WFH



Lunch

Splurge



the middle of the day?

day dinner

TIPPING TREND: SNACKIFICATION POWERS WFH ACROSS THE CLOCK





A: PROTEIN

for 5+ years the food industry has been creating protein-driven products















2025 MACRO MOVEMENT #1 // DAYTIME & DAYPART DISRUPTION

TIPPING TREND: SNACKIFICATION



PROTEIN COFFEE











After nearly 5 years of inflationary pressure, food prices are starting to stabilize.

But Americans are still feeling the financial pinch.

In the face of higher prices, consumers have changed their behavior. They're trading down on branded items, changing where they shop, and cutting out some categories altogether.

When consumers start feeling more wiggle room, will they snap back into old habits? Or will some of those newly discovered tips, tricks, and tradeoffs stick around?

2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING

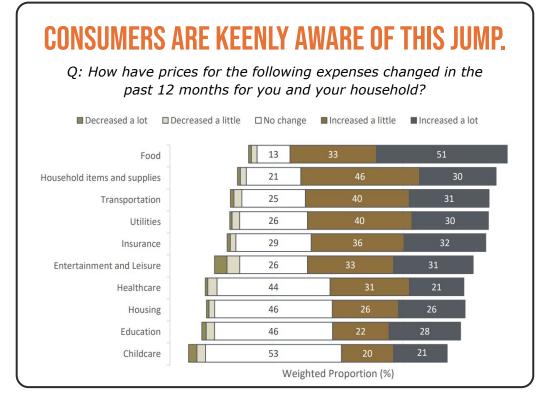


FOOD AND BEVERAGE PRICES ARE UP. WAY UP.

From 2019-2023, food and beverage prices rose by

LU70 That's 5 points mo

That's 5 points more than the Consumer Price Index (CPI) as a whole, and even outpaced rising housing costs.



Sources: USDA Economic Research Service (ERS); Purdue University Consumer Food Insights, May 2024



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: EXPLORING BRAND OPTIONS

WITH RISING PRICES, CONSUMERS STARTED EXPERIMENTING WITH NEW, LESS PREMIUM BRANDS - OR WITH NO BRANDS AT ALL.

CHANGES TO GROCERY SHOPPING IN RESPONSE TO FOOD PRICE INFLATION

% of respondents (could select up to 3)





49%

of all consumers who noticed an increase in the cost of food and beverages have **swapped to new brands or products that are less expensive**.

Sources: Purdue University Consumer Food Insights, May 2024; IFIC Food and Health Survey, 2024



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: EXPLORING BRAND OPTIONS

SOME OF THE FASTEST GROWING FOOD AND BEVERAGE BRANDS LEAD WITH AFFORDABILITY.



One of the least expensive RTD alcohol products in the US

These trades also may have changed private label perceptions.

% that agree with the following statements about private label food:



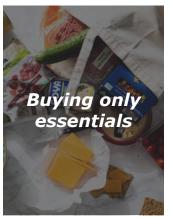
Sources: Retail Brew, 2023; Ipsos Survey, Aug 2024



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: TRIMMING THE FAT

WHEN CONSUMERS AREN'T TRADING DOWN ON BRANDS, THEY'RE TRIMMING THE FAT IN THEIR SHOPPING CARTS.

About 1 in 4 Americans are...







DIFFERENT GENERATIONS

are stretching their food dollars in different ways.



Gen X + Boomers

More likely to seek out sales and discounts

Gen Z + Millennials

More likely to buy bulk foods or staples like pasta or beans



Sources: Deloitte ConsumerSignals Report, Nov 2024; Purdue University Consumer Food Insights, May 2024



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: TRIMMING THE FAT

MANY OF TIKTOK'S BIGGEST 2024 FOOD TRENDS BUILT ON LOW-COST INGREDIENTS AND PANTRY STAPLES









COTTAGE CHEESE



CARROT SALAD



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: TRIMMING THE FAT

CUTTING DOWN ON NON-ESSENTIALS MAY BE CONTRIBUTING TO THE ALCOHOL INDUSTRY'S SLUMP



Wine sales decreased by -8% from 2023 to 2024...





...but sales of prosecco increased by +4.7%, which IWSR attributes to its relative affordability

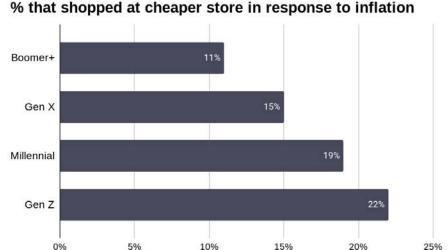
Sources: IWSR Beverage Alcohol Market Report, Aug 2024; Wine & Spirits Wholesalers of America, Oct 2024 Report



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: CHANNEL SURFING

IN RESPONSE TO HIGHER PRICES, CONSUMERS ARE SHIFTING WHERE THEY SHOP - ESPECIALLY YOUNGER CONSUMERS.





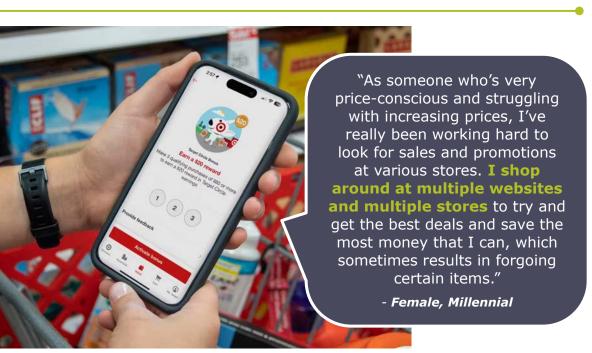


Sources: Purdue University Consumer Food Insights, May 2024; McKinsey Report, "Consumers: Spending more to buy less," Feb 2024



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: CHANNEL SURFING

CONSUMERS ARE WILLING TO SPEND EXTRA TIME TO MAKE SURE THEY'RE GETTING THE BEST PRICE.



45%

of consumers are open to changing stores for greater savings



The fastest growing chain in the US is the discount chain Aldi, with 109 new openings in 2023.

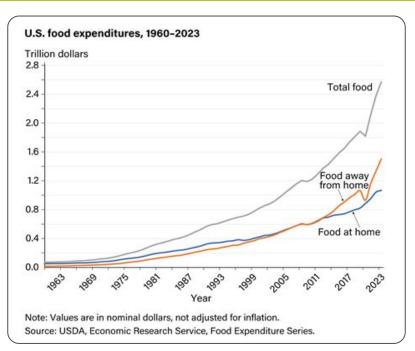


Sources: McKinsey Report, "An update on consumer sentiment," Aug 2024; RRD, 2024 CPG and Grocery Consumer Report

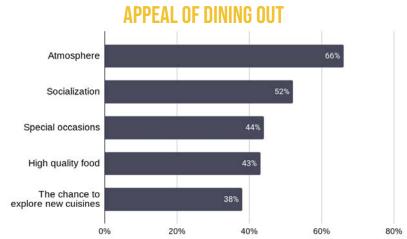


2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: FAST CASUAL ON THE RISE

CONSUMERS CONTINUE TO CRAVE FOOD AWAY FROM HOME DESPITE ECONOMIC CONCERNS







Sources: USDA Economic Research Service (ERS); US Foods Diner Dispatch, 2024



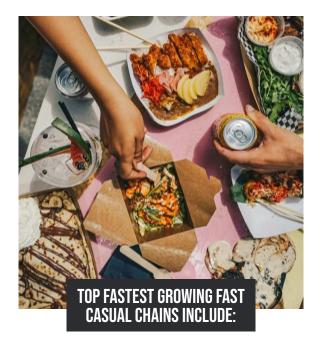
2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING

TIPPING TREND: FAST CASUAL ON THE RISE

WITH TIGHT HOUSEHOLD BUDGETS, FAST CASUAL PROVIDES A FUN, SOCIAL EXPERIENCE WITHOUT BREAKING THE BANK

FAST CASUAL IS BOTH LARGE AND GROWING

| | % OF PEOPLE WHO DINE HERE | IFMA 2024 GROWTH ESTIMATE |
|-----------------------|------------------------------------|---------------------------------|
| CASUAL DINING | 69% | 0.0% |
| FAST CASUAL | 55% | 1.3% |
| FAST FOOD (QSR) | 55% | 0.7% |









Fast casual is benefitting from shifting behaviors due to economic constraints

TRADING DOWN

from casual dining

FAST CASUAL

TRADING UP from fast food (QSR)

Sources: US Foods Diner Dispatch, 2024 & IFMA 2024 Growth Projections; Yelp, "Top 50 Fastest Growing Brands"; Nation's Restaurant News



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: FAST CASUAL ON THE RISE

THANKS TO FAST CASUAL – AND WITH AN ASSIST FROM QSR AND CASUAL DINING - MALLS ARE BACK





Fung top the most popular mall brands

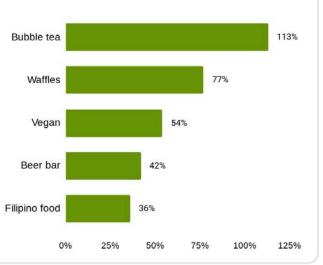
October 2024

Malls are quietly making a comeback

17 of the top **25**

most popular mall brands are in the food category

Restaurant types with the highest growth in mall locations, 2019 - 2024



Sources: Yelp, "Evolution of the Mall"; Restaurant Business Magazine



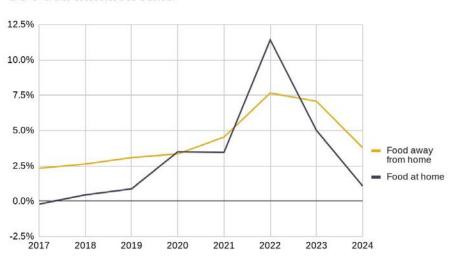
yelp 🚼

2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: A TURNING TIDE MEANS SPLURGING

AFTER NEARLY 5 YEARS OF INFLATION AFFECTING FOOD AND BEVERAGE PRICES, BOTH AT AND AWAY FROM HOME,

THE TIDE IS TURNING

US Food Inflation Rate





Sources: US Bureau of Labor Statistics, Consumer Price Index; Deloitte ConsumerSignals Report, Nov 2024



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING

TIPPING TREND: A TURNING TIDE MEANS SPLURGING

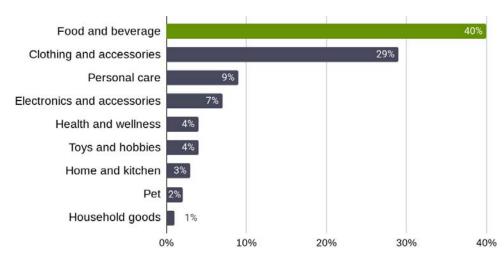


THE FIRST PLACE CONSUMERS ARE SPENDING THOSE EXTRA DOLLARS? FOOD AND BEVERAGE.



SPLURGE CATEGORIES

% of respondents who made their last splurge purchase in a given category



Source: Deloitte ConsumerSignals Report, Nov 2024

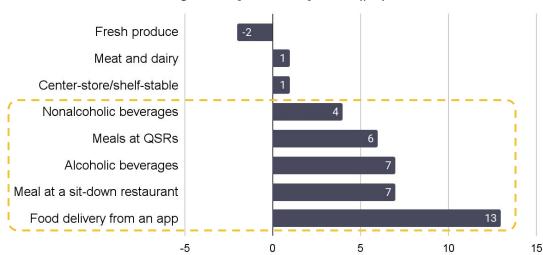


2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: A TURNING TIDE MEANS SPLURGING

DISCRETIONARY CATEGORIES THAT HAVE STRUGGLED UNDER INFLATIONARY CUTBACKS STAND TO GAIN THE MOST

CHANGE IN NET SPENDING INTENT BY CATEGORY

Change from Q2 2024 - Q3 2024 (pts)





"Retail sales in 2025 could see some overall normalization following a volatile five-year period. The pandemic affected consumer health, consumer spending behaviors and supply chains. While some impacts of the past half-decade will linger into 2025, Fitch expects much of the recent volatility to dissipate. Consumers will return to longer-term trends, such as the quest for value and a focus on experiences like travel and dining out, rather than goods."

- Fitch Ratings

Sources: McKinsey, "The state of consumer spending in 2024"; Fitch Ratings, "US Retail & Restaurant Outlook 2025"





For decades, the food and beverage industry has catered to a traditional idea of the American household — think 'family-size' portions and kitchen appliances built for the long haul. But here's the thing: that classic picture of a married couple with 2.5 kids and a white picket fence? It's fading into the past.

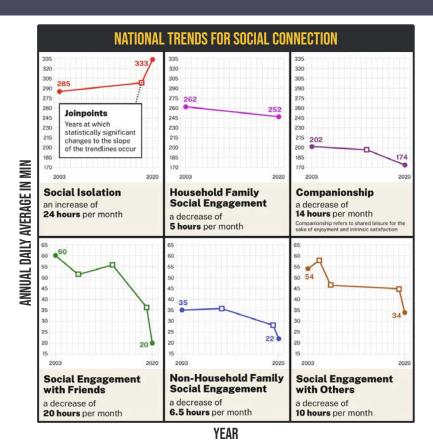
Today, households look very different. Families are smaller, single-person households are at an all-time high, and people are redefining what 'home' and 'mealtime' really mean. It's time for food and beverage innovation to reflect these shifting dynamics — because the way we live is changing, and what we eat should change with it.





TIPPING TREND: THE LONE KITCHEN





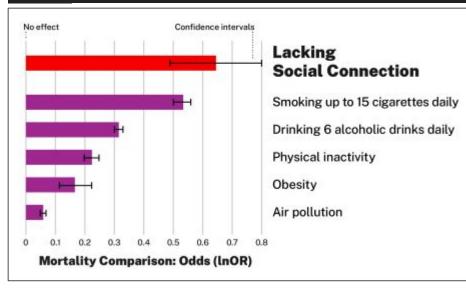
Source: U.S. Surgeon General Epidemic of Loneliness and Isolation



2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN TIPPING TREND: THE LONE KITCHEN







Source: U.S. Surgeon General Epidemic of Loneliness and Isolation



2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN TIPPING TREND: THE LONE KITCHEN

ACCELERATED BY WORK FROM HOME?

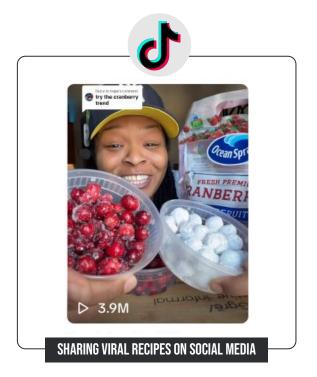
CREATING COMMUNITY IS MORE IMPORTANT NOW THAN EVER BEFORE

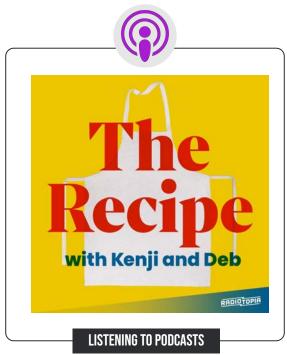


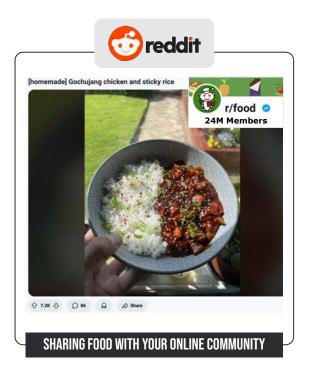


2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN TIPPING TREND: THE LONE KITCHEN

CREATING COMMUNITY ONLINE THROUGH FOOD









TIPPING TREND: THE LONE KITCHEN

ACTIVITIES HAVE CHANGED TO ACCOMMODATE THE SOLO LIFESTYLE



Morocco for Solo Travelers: Fes, the Sahara & Marrakech

11 days | 14 days with Essaouira & Marrakech extension

SOLO TRAVEL



SOLO CRUISES



SOLO DINING



2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN TIPPING TREND: ZILLENNIAL HOUSING CRISIS



ZILLENNIALS

BETWEEN GEN Z & MILLENNIALS

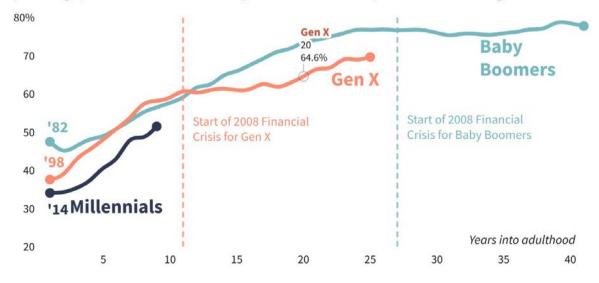
TODAY, THEY'RE 27 - 32 YEARS OLD.

TIPPING TREND: ZILLENNIAL HOUSING CRISIS

MILLENNIAL HOMEOWNERSHIP IS LAGGING BEHIND



Despite consistent growth, homeownership rates for millennials still lag between five and seven percentage points behind Gen X and baby boomers at the same point in time for each generation.



Source: IPUMS-CPS, University of Minnesota. Chart by Adrian Nesta.



THE US IS EXPERIENCING A GENERATIONAL HOUSING CRISIS











2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN TIPPING TREND: ZILLENNIAL HOUSING CRISIS

MANY FACTORS ARE CONVERGING TO MAKE HOMEOWNERSHIP MUCH MORE DIFFICULT



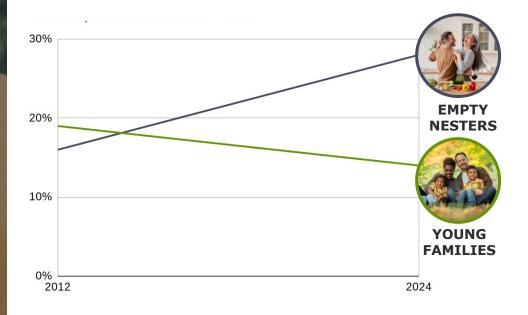
- **→** High mortgage rates
- **→** Elevated home prices
- **→** Housing shortage
- **→** Boomer lock-up



BOOMERS ARE LOCKING UP HOMES AT RECORD RATES

- More than half have paid off their mortgages
- High interest rates makes purchasing in another location unachievable
- Historically difficult for young families to enter the housing market

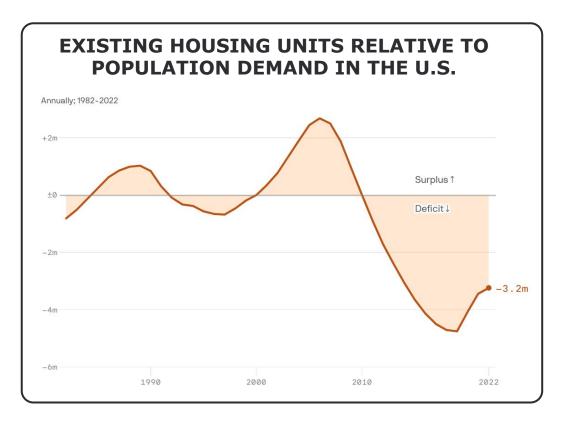
OWNERSHIP RATES OF 3 BEDROOM+ HOMES



Source: Redfin



2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN TIPPING TREND: ZILLENNIAL HOUSING CRISIS



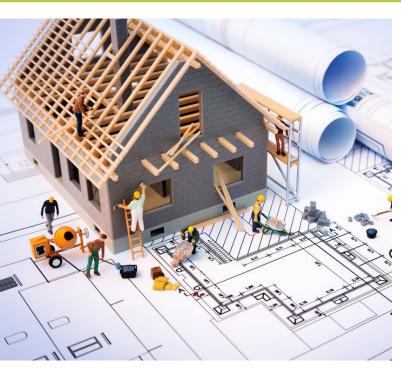


Source: Hines Analysis of Census Bureau and Moody's Data. Chart by Axios.



2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN TIPPING TREND: ZILLENNIAL HOUSING CRISIS

CONSTRUCTION SPEED HAS DECREASED SIGNIFICANTLY



IT'S TAKING LONGER TO ADD HOUSING INVENTORY

Average **construction**time for a
single-family home has
increased by

+51%

Average time for **permit** authorization for a single-family home has increased by

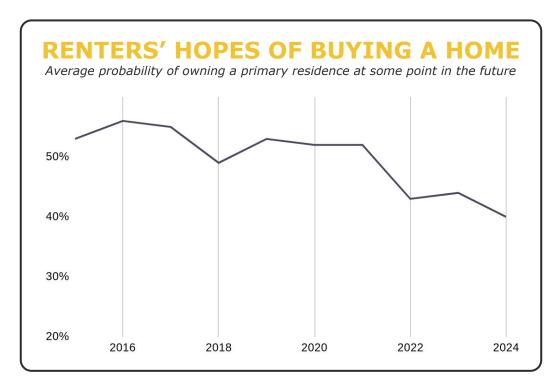
+133%

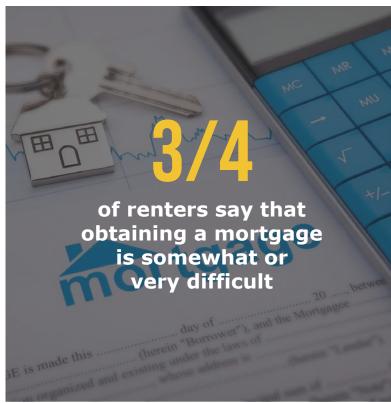
From 1976 to 2022

Source: Home Builders Institute



2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN TIPPING TREND: ZILLENNIAL HOUSING CRISIS





Source: New York Fed Survey of Consumer Expectations

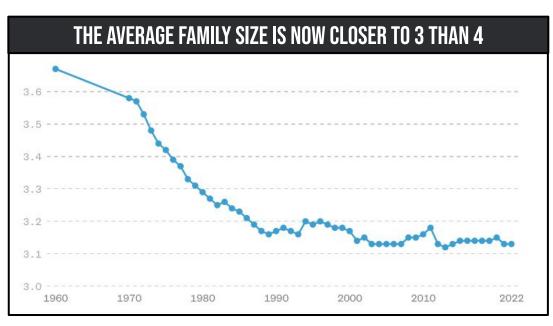






AND THE MODERN FAMILY IS SMALLER THAN EVER BEFORE





Source: US Census Bureau



THE AVERAGE YOUNG FAMILY'S KITCHEN IS NOT LIKE YOUR MOM'S KITCHEN



Average rental 887 ft²





Sources: US Census Bureau; Rent Cafe



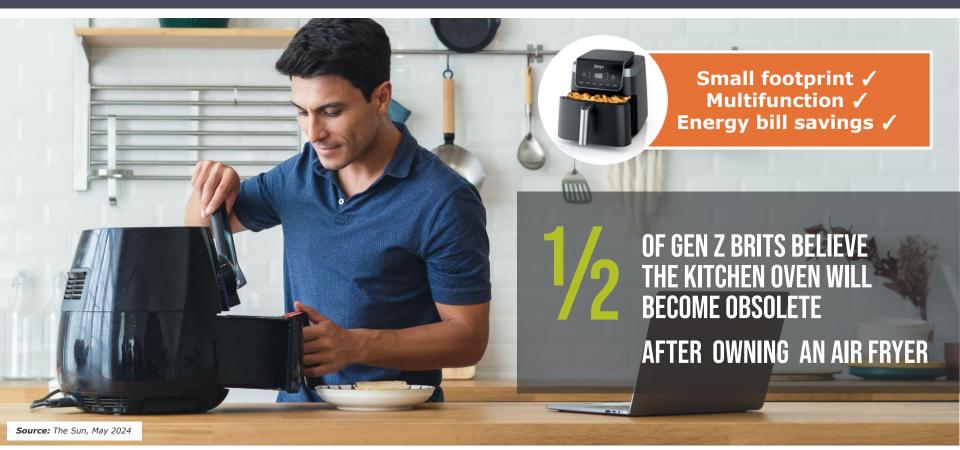
ZILLENNIALS HAVE UNIQUE KITCHEN APPLIANCE NEEDS











TIPPING TREND: THE ZILLENNIAL HOME

THE ZILLENNIAL HOUSEHOLD CAN'T EASILY STOCK UP ON PRODUCTS







TIPPING TREND: THE ZILLENNIAL HOME

MINIMAL STORAGE → **ECO-FRIENDLY**







PACKAGING PORTIONING IS CRITICAL

- Consider modern household size
- Single serve meals
 - If more than a couple of portions,
 make it convenient













2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN

TIPPING TREND: THE ZILLENNIAL HOME





+ HELLO FRESH MEAL KITS FOR ONE





+ FACTOR
MEAL DELIVERY FOR ONE





TIPPING TREND: THE ZILLENNIAL HOME

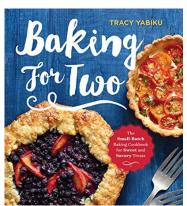


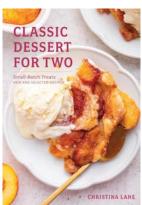
BRUNCH MEAL KIT FOR ONE?















BAKING MIX FOR 2?



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O1.

DAYTIME & DAYPART DISRUPTION

- 1. Lunch traffic in restaurants has been hollowed out
- 2. Morning snack occasion
- 3. Nighttime treat occasion
- 4. Beverages as snacks and treats
- 5. Portion shrinkage
- 6. Snackification powers WFH
- 7. Protein powers Snackification

02. WEIGHT HEALTH

- 1. Weight Watchers, repositioned
- 2. Body positivity resurgence
- 3. Portion shrinkage
- 4. GLP-1 usage will continue
- 5. GLP-1s evolve and mature
- 6. GLP-1s naturally?
- 7. New dynamics of weight loss
- 8. GLP-1 partner products

O3. THE ECONOMICS OF EATING

- 1. Exploring brand options
- 2. Trimming the fat
- 3. Channel surfing
- 4. Fast casual on the rise
- 5. A turning tide means splurging

O4.FOOD FUELS FUTURE HEALTH

- 1. Healthspan
- 2. Functional foods
- 3. Gut health
- 4. The new clean label
- 5. Ultra processed foods



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O5. WOMEN WIELD POWER

- 1. Super (Women) Consumers
- 2. Tailored Nutrition
- 3. Female Leadership
- 4. Curated Experiences
- 5. Normalizing Menopause
- 6. Value-Driven Brands

06.RE-MIXED SENSORY EXPERIENCES

- 1. Roots Reimagined
- 2. 3rd Culture Flavors
- 3. Era Envy
- 4. Collab Culture
- 5. Big Brands Gone Wild
- 6. Food Feelings= Experiential
- 7. High-Low Dining

O7.THE LEAN & LONE KITCHEN

- 1. The loneliness epidemic
- 2. Zillennial housing crisis
- 3. The 7illennial home

08. BLURRED BOUNDARIES

- 1. High-Low Dining
- 2. The Fur Baby
- 3. Food or Supplement?



THANK YOU!

Want to dive deeper into our 2025 Macro Movements and Tipping Trends? Contact us to talk about innovation inspiration for your Executive, Innovation, or R&D Team.

Or we can extend it into a full-fledged Innovation Project enabled by Mattson AI Ideation.

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