MATTSON

2025 MACRO MOVEMENTS

& TIPPING TRENDS
THAT LADDER UP TO
YOUR BUSINESS

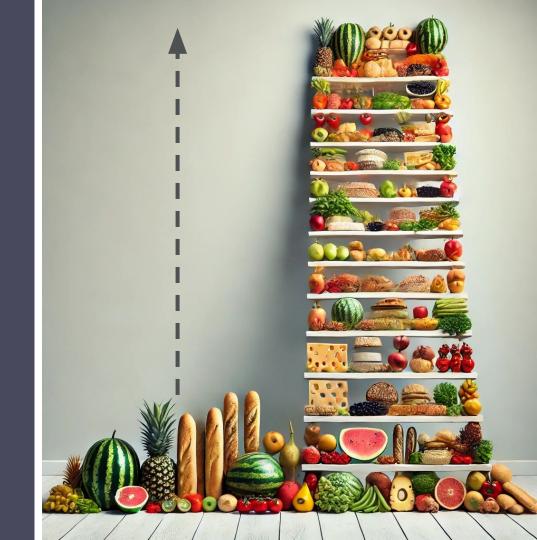


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The COVID-19 Pandemic created a new normal for lunch, thanks to the advent of WFH. Yup, working from home has wreaked havoc on restaurant lunches.

With people able to live a more flexible life, given work-from-home trends, they're seeking flexibility in what they eat, when.

Weekday restaurant lunches used to be a critically profitable daypart for QSR and other food-away-from-home operators, including non-commercial caterers.

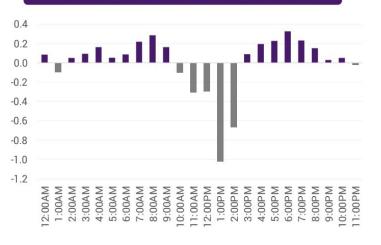
It's now a fraction of what it used to be. And the biggest growth is in new occasions that have sprouted up at both ends of the day to replace the old-school 3-meals-a-day of breakfast, lunch, and dinner.

2025 MACRO MOVEMENT #1 // DAYTIME & DAYPART DISRUPTION TIPPING TREND: LUNCH TRAFFIC LOSSES

Foodservice traffic time of day trends

Operators need to find ways to attract consumers during the middle of the day in order to reverse trends

Total Day Traffic Share Pt. Chg. vs. 2019





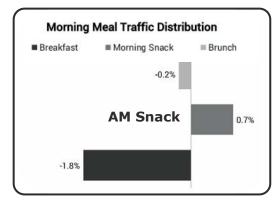
If the middle of the day is soft, guess what operators are focusing on?

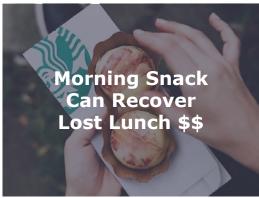
Source: Circana, CREST® commercial foodservice, 12ME Dec.

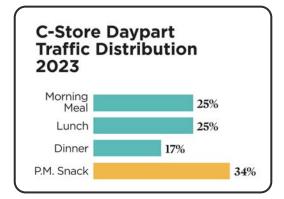


TIPPING TREND: MORNING SNACK & PM TREAT OCCASIONS RISE

NEW, GROWING DAYPARTS









Sources: Circana, CREST® 12ME March 2024, Morning meal = breakfast/a.m. snack/brunch; Circana ReCount Fall 2023c



TIPPING TREND: MORNING SNACK & PM TREAT OCCASIONS RISE

NEW, GROWING DAYPARTS

Snack innovation among traditional QSR as well as new snack and treat-focused concepts









Sources: Circana, CREST® 12ME March 2024, Morning meal = breakfast/a.m. snack/brunch; Circana ReCount Fall 2023



TIPPING TREND: MORNING SNACK & EVENING TREAT OCCASIONS RISE

NEW SNACK OCCASIONS SPROUT ACROSS THE CLOCK.



Consumers are gravitating toward cheaper dayparts:

They are shifting toward the morning meal and P.M. snack because these dayparts have an average check \$3-5 lower than lunch or dinner.



Source: Circana, June 2024



2025 MACRO MOVEMENT #1 // DAYTIME & DAYPART DISRUPTION

TIPPING TREND: MORNING SNACK & EVENING TREAT OCCASIONS RISE

NEW CHAINS FOCUS ON PM (usually sweet!) SNACKS













101 new stores in '24

Braved NYC in '24

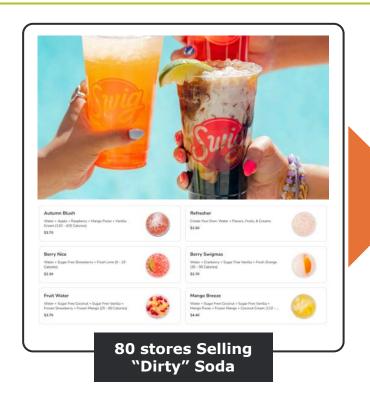
55 new stores in '24



2025 MACRO MOVEMENT #1 // DAYTIME & DAYPART DISRUPTION

TIPPING TREND: MORNING SNACK & PM TREAT OCCASIONS RISE

NEW CHAINS FOCUS ON PM PICK-ME-UP SNACKS IN DRINK FORM



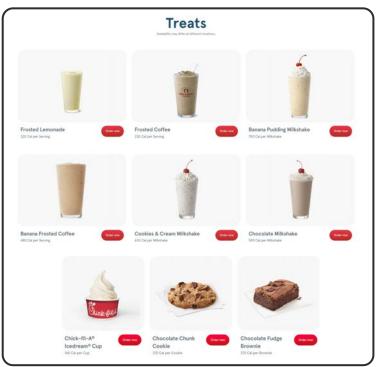


Nestlé's CoffeeMate Takes Beverage Treat to CPG



MANY CHAINS FOCUS ON SNACKS IN BREAKFAST & DRINK FORM







2025 MACRO MOVEMENT #1 // DAYTIME & DAYPART DISRUPTION

TIPPING TREND: 24-HOUR A DAY SNACKIFICATION

SNACKIFICATION OF MAIN MEALS

WHY?

Making a snack into a meal or augmenting a meal with a snack, isn't new. Chips and a sandwich are a lunchbox staple. Now consumers do more of this throughout the day.

WHY?

- They're looking for ways to cut more time from meal prep
- They're looking to save money at each meal
- Snack provide more functionality than before



HOW MUCH?

From March 2024, **37%** of main meals contained a snack item vs. **29%** in 2010.

WHO?

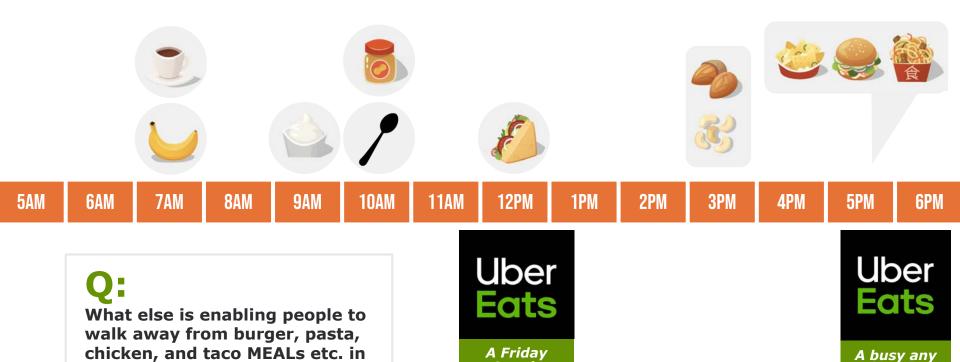
- Nearly all generations consume more snacks at breakfast than they did in the past.
- At lunch, consuming snacks instead of a real lunch has grown for 10+ years

YOUNGER GENS BUT ALSO MORE GENERATIONS ARE SNACKING MORE AND EATING FEWER LARGE MEALS.



2025 MACRO MOVEMENT #1 // DAYTIME & DAYPART DISRUPTION

TIPPING TREND: NEW FLUIDITY IN EATING AT HOME WHILE WFH



Lunch

Splurge



the middle of the day?

day dinner

TIPPING TREND: SNACKIFICATION POWERS WFH ACROSS THE CLOCK





A: PROTEIN

for 5+ years the food industry has been creating protein-driven products















2025 MACRO MOVEMENT #1 // DAYTIME & DAYPART DISRUPTION

TIPPING TREND: SNACKIFICATION



PROTEIN COFFEE











For years, being overweight was the fault of the eater, the lazy exercise-avoider, and the junk food addict.

Now that we have obesity medications that work on the hormonal issues that cause weight gain, we know it's not the dieter's fault. It's genetics.

Weight is something that most of us have little control over, similar to our mental health. And that's why we're talking about **Weight Health**.

It's a new approach to understanding the disease of obesity and empathizing with the people who suffer from it.

The discussion around weight will never be the same again.

source: www.weightwatchers.com/



TIPPING TREND: WEIGHT WATCHERS REPOSITIONING

DEFINITION

Weight health

The degree to which your weight impacts your health and quality of life.

Everyone deserves weight health

Weight and health are deeply linked—but most people are having the wrong conversation about it. It's not about a certain size or a number on the scale. It's about weight health. And that looks different for everyone. You won't find weight health in the dictionary. But you will find it right here at WeightWatchers®.









#1

It's not the same as a "healthy weight."

No one has an ideal weight based on their height. It's just not a thing. That's why we don't love BMI as a measure of, well, anything. That said, it's still used for certain things because the medical field hasn't come up with a better metric yet.

#2

Everyone's path can look different.

It could be weight loss, weight maintenance, or even weight gain. No matter the route, weight health is the goal. #3

It's still a team sport.

We talk about this with weight loss and it's true here too. Even though your journey—and ultimate end-point—might be different, you unlock your best weight health when people have your back.



2025 MACRO MOVEMENT #2 // WEIGHT HEALTH TIPPING TREND: BODY POSITIVITY

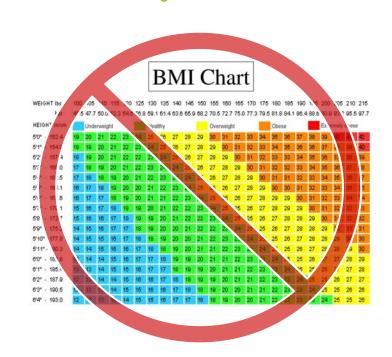
WEIGHT HEALTH SEEKS TO NORMALIZE ALL HEALTHY BODIES

HISTORY

- BMI chart was developed between 1830 and 1850.
- BMI is old, irrelevant, and will become history
- Original intent was NOT medical assessment; but to study the "average man" as part of work in "social physics"
- Despite widespread use, BMI has faced criticism for its limitations in measuring overall health and its potential contribution to weight-related discrimination

TODAY

 Obesity is a disease state. People are not obese. They have obesity.

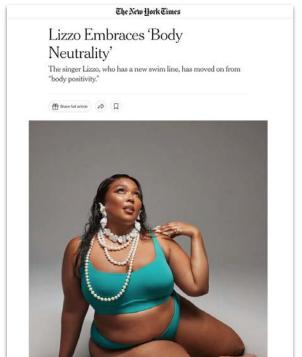




2025 MACRO MOVEMENT #2 // WEIGHT HEALTH TIPPING TREND: BODY POSITIVITY

WEIGHT HEALTH SEEKS TO NORMALIZE ALL BODY TYPES





WEIGHT HEALTH SEEKS TO NORMALIZE ALL BODY TYPES



IS THIS GOOD FOR BODY POSITIVITY OR NOT?





2025 MACRO MOVEMENT #2 // WEIGHT HEALTH TIPPING TREND: BODY POSITIVITY

GLP-1S ALONE CANNOT CHANGE BROADER WEIGHT BIAS





How 'Ozempic shaming' illuminates complexities of treating weight problems

Obesity physician says it's not simply lack of willpower, details research into destructive effects of stigma around body size

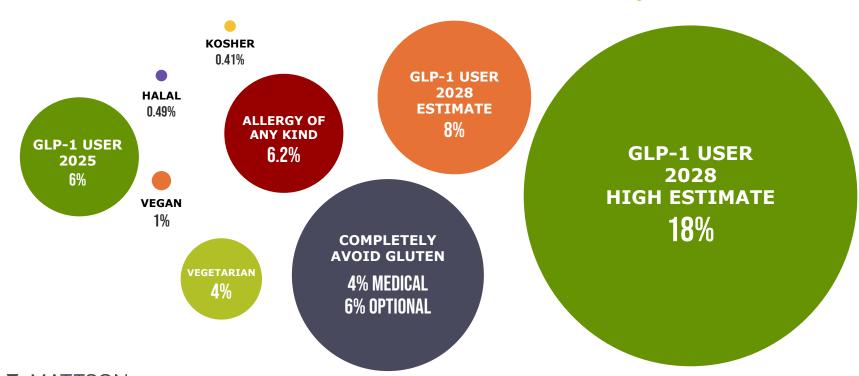
Christina Pazzanese | Harvard Staff Writer

February 5, 2024 • 8 min read



TIPPING TREND: GLP-1S EVOLVE

GLP-1 OBESITY MEDICATIONS LIKE OZEMPIC AND WEGOVY ARE ONLY GOING TO BECOME MORE PREVALENT.



2025 MACRO MOVEMENT #2 // WEIGHT HEALTH TIPPING TREND: GLP-1S EVOLVE



GLP-1s mimic the action of the hormone GLP-1, which your stomach releases after eating. It does a lot:

- Increases insulin, which lowers blood sugar levels
- Reduces sugar in the liver
- Slows digestion, which helps you feel full longer and eat less.
- Reduces appetite, to help with reducing food intake and craving
- Consumers will have to learn how to maintain results
- Weight gain will happen when going off GLP-1s
- Patients will eventually have to go off due to many reasons:
 - Met their weight loss goals
 - Insurance stops covering the cost
 - Successfully cured a co-condition (cardiac, diabetes)



TIPPING TREND: THE NEW DYNAMICS OF WEIGHT LOSS



GLP-1s as a first choice

Bariatric surgeries decrease

Crash diets a thing of the past (pills replace them)

OPPORTUNITIES IN:

New brands coming to market

Legacy brands focusing on Weight Health

Lots of supplements claiming to improve GLP-1 naturally

Huge increase in fiber-fortified foods and beverages

Lots of education on how to keep your GLP-1s hormone levels high



New lifestyles include:

Clean & Lean Protein

Fruits & Vegetables

Personalized Vitamins/Mins

Portion right-sizing



TIPPING TREND: 5 FACTORS DRIVING PORTION SHRINKAGE



01.

Millions of people on GLP-1 drugs, eating much less.

02.

Most Generations are snacking more and eating less large meals.

Snackification.

03.

Inflation across the food system means smaller sizes on restaurant plates.

04.

40% of food goes to waste, US Gov't
is finally going to
address it.

Portion size will play a role.

05.

LEAN & LONE Kitchen

= Smaller Households

= The need for smaller pack sizes



2025 MACRO MOVEMENT #2 // WEIGHT HEALTH

TIPPING TREND: GLP-1 PARTNER PRODUCTS



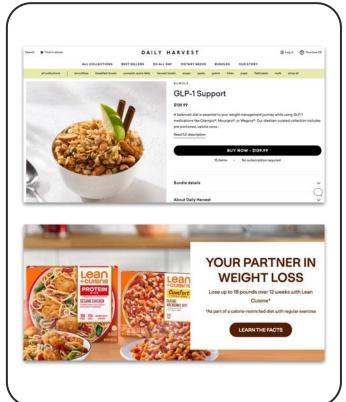






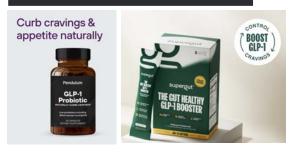
FACTOR_







+ GLP-1s EVOLVE, GLP-1s NATURALLY?













+ GLP-1s EVOLVE, GLP-1s NATURALLY?

+ GLP-1 PARTNER PRODUCTS

Oct. 29, 2024

Smoothie King has created five smoothies designed for the millions of Americans taking prescription GLP-1 medications, such as Ozempic, to help them achieve their weight goals.

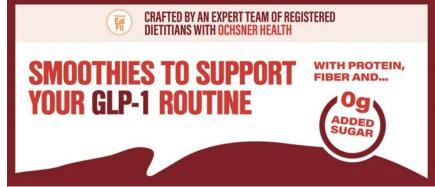
Created in partnership with Molly Kimball — a registered dietitian with Ochsner Health, a nonprofit healthcare provider in the Gulf South — the Smoothie King GLP-1 Support Menu features high-protein smoothies with 20 grams of protein or more. They are rich in fiber and have zero grams of added sugar.

"When developing this menu, it was important to offer blends with a thoughtful balance of nutrient-dense, high-protein, fiber-rich foods to support satiety and muscle mass," Kimball said in a company press release. "We were also mindful of sugar — each smoothie on the menu contains zero grams of added sugar. From a new Gladiator GLP-1 with 45 grams of protein to the Power Meal Slim GLP-1 with 7 grams of fiber, the featured smoothies incorporate essential ingredients to support the effectiveness of GLP-1 and promote overall metabolic health for all individuals, whether they're taking GLP-1 medications or just looking for a hydrating, protein-rich smoothie option."

Smoothie King CEO Wan Kim said the company prides itself on providing the nutritional resources desired by customers.

"Our smoothies are more than just a delicious treat — they're a power-packed meal on the go to help our guests stay on track with their goals," he said in the release.











HOW TO AVOID OZEMPIC REBOUND

- ✓ Avoid Carbohydrates
- ✓ Eat lean or plant-based proteins
- ✓ Drink no-fat/low-fat milk
- ✓ Stick to non-starchy vegetables
- ✓ Understand triggers that lead to emotional and stress eating
- / Positive self talk





TIPPING TRENDS: RESTAURANTS FINALLY GET SERIOUS ABOUT NUTRITION

HEALTHY IS IN



Health-Conscious Dining and Dry January: What Diners Really Want in 2025 [Survey Results]

Your customers, especially the younger ones, are looking for healthier menu items. This survey data reveals the top health-conscious dining insights in 2025.





OF RESPONDENTS ACTIVELY LOOK FOR RESTAURANTS THAT OFFER HEALTHIER OPTIONS

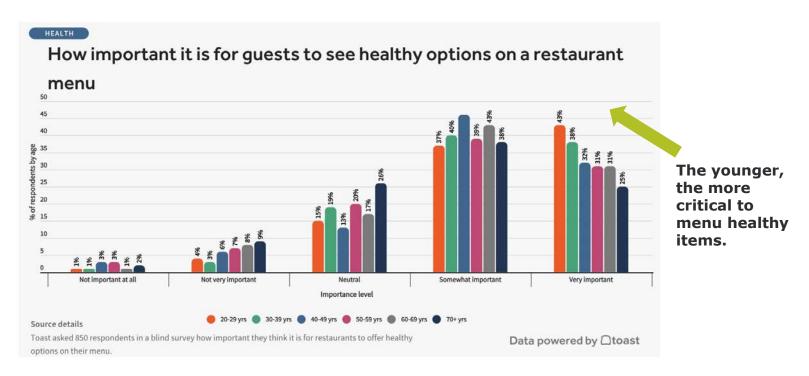
- 41% find it somewhat important that restaurants offer healthy menu options, and 33% very important
- 53% actively look for restaurants that offer healthier options
- 36% are willing to pay more for organic or sustainably sourced dishes
- 55% are **motivated by health benefits** to choose healthy/organic items at a restaurant
- 43% wish more restaurants offered high-protein meals
- 31% interested in Dry January participate because of the physical and mental health benefits
- 25% say that creative ingredients/flavor make a mocktail most appealing

Source: Toast Tab, n=850



TIPPING TRENDS: RESTAURANTS FINALLY GET SERIOUS ABOUT NUTRITION

HEALTHY IS IN







After nearly 5 years of inflationary pressure, food prices are starting to stabilize.

But Americans are still feeling the financial pinch.

In the face of higher prices, consumers have changed their behavior. They're trading down on branded items, changing where they shop, and cutting out some categories altogether.

When consumers start feeling more wiggle room, will they snap back into old habits? Or will some of those newly discovered tips, tricks, and tradeoffs stick around?

2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING



FOOD AND BEVERAGE PRICES ARE UP. WAY UP.

From 2019-2023, food and beverage prices rose by

25%.

That's 5 points more than the Consumer Price Index (CPI) as a whole, and even outpaced rising housing costs.

CONSUMERS ARE KEENLY AWARE OF THIS JUMP. Q: How have prices for the following expenses changed in the past 12 months for you and your household? ■ Decreased a lot □ Decreased a little □ No change ■ Increased a little ■ Increased a lot Food Household items and supplies Transportation 25 26 30 Utilities 32 Insurance Entertainment and Leisure Healthcare Housing Education Childcare 53

Weighted Proportion (%)

Sources: USDA Economic Research Service (ERS); Purdue University Consumer Food Insights, May 2024



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: EXPLORING BRAND OPTIONS

WITH RISING PRICES, CONSUMERS STARTED EXPERIMENTING WITH NEW, LESS PREMIUM BRANDS - OR WITH NO BRANDS AT ALL.

CHANGES TO GROCERY SHOPPING IN RESPONSE TO FOOD PRICE INFLATION

% of respondents (could select up to 3)





49%

of all consumers who noticed an increase in the cost of food and beverages have swapped to new products or brands that are less expensive.

Sources: Purdue University Consumer Food Insights, May 2024; IFIC Food and Health Survey, 2024



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: EXPLORING BRAND OPTIONS

SOME OF THE FASTEST GROWING FOOD AND BEVERAGE BRANDS LEAD WITH AFFORDABILITY.



One of the least expensive RTD alcohol products in the US!

These trades also may have changed private label perceptions.

% that agree with the following statements about private label food:



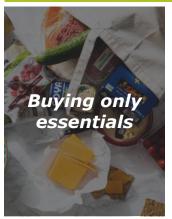
Sources: Retail Brew, 2023; Ipsos Survey, Aug 2024



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: TRIMMING THE FAT

WHEN CONSUMERS AREN'T TRADING DOWN ON BRAND, THEY'RE TRIMMING THE FAT IN THEIR SHOPPING CARTS.

About 1 in 4 Americans are...







DIFFERENT GENERATIONS

are stretching their food dollars in different ways.



Gen X + Boomers

More likely to seek out sales and discounts

Gen Z + Millennials

More likely to buy bulk foods or staples like pasta or beans



Sources: Deloitte ConsumerSignals Report, Nov 2024; Purdue University Consumer Food Insights, May 2024



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: TRIMMING THE FAT

MANY OF TIKTOK'S BIGGEST 2024 FOOD TRENDS BUILT ON LOW-COST INGREDIENTS AND PANTRY STAPLES









COTTAGE CHEESE



CARROT SALAD



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: TRIMMING THE FAT

CUTTING DOWN ON NON-ESSENTIALS MAY BE CONTRIBUTING TO THE ALCOHOL INDUSTRY'S SLUMP



Wine sales decreased by -8% from 2023 to 2024...





...but sales of prosecco increased by +4.7%, which IWSR attributes to its affordability

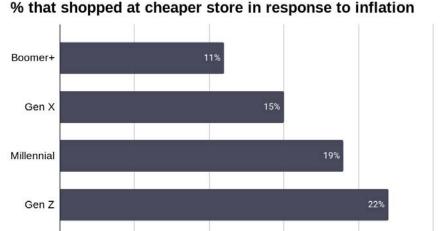
Sources: IWSR Beverage Alcohol Market Report, Aug 2024; Wine & Spirits Wholesalers of America, Oct 2024 Report



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: CHANNEL SURFING

IN RESPONSE TO HIGHER PRICES, CONSUMERS ARE SHIFTING WHERE THEY SHOP - ESPECIALLY YOUNGER CONSUMERS.





10%

15%

20%

25%



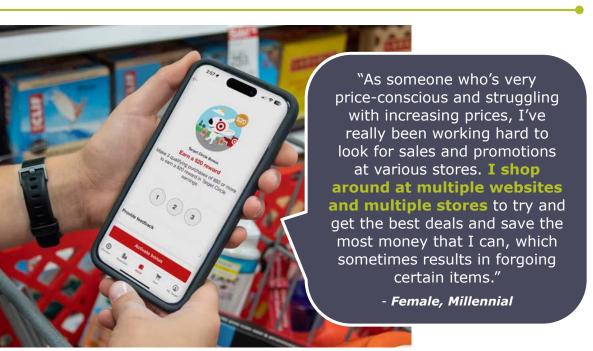
Sources: Purdue University Consumer Food Insights, May 2024; McKinsey Report, "Consumers: Spending more to buy less," Feb 2024

0%



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: CHANNEL SURFING

CONSUMERS ARE WILLING TO SPEND EXTRA TIME TO MAKE SURE THEY'RE GETTING THE BEST PRICE.



45%

of consumers are open to changing stores for greater savings



The fastest growing chain in the US is the discount chain Aldi, with 109 new openings in 2023.

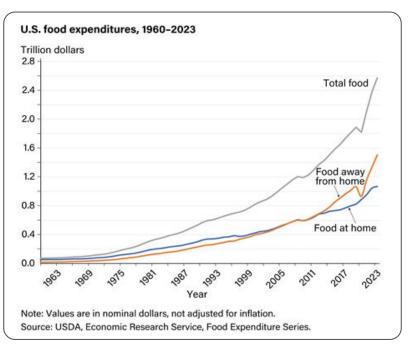


Sources: McKinsey Report, "An update on consumer sentiment," Aug 2024; RRD, 2024 CPG and Grocery Consumer Report

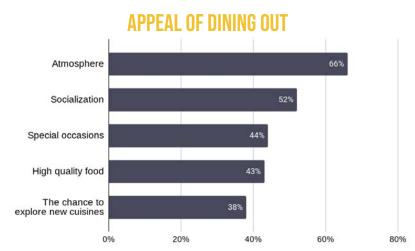


2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: FAST CASUAL ON THE RISE

CONSUMERS CONTINUE TO CRAVE FOOD AWAY FROM HOME DESPITE ECONOMIC CONCERNS







Sources: USDA Economic Research Service (ERS); US Foods Diner Dispatch, 2024



TIPPING TREND: FAST CASUAL ON THE RISE

WITH TIGHT HOUSEHOLD BUDGETS, FAST CASUAL PROVIDES A FUN, SOCIAL EXPERIENCE WITHOUT BREAKING THE BANK

FAST CASUAL IS BOTH LARGE AND GROWING

	% OF PEOPLE WHO DINE HERE	IFMA 2024 GROWTH ESTIMATE
CASUAL DINING	69%	0.0%
FAST CASUAL	55%	1.3%
FAST FOOD (QSR)	55%	0.7%









Fast casual is benefitting from shifting behaviors due to economic constraints

TRADING DOWN

from casual dining

FAST CASUAL

TRADING UP from fast food (QSR)

Sources: US Foods Diner Dispatch, 2024 & IFMA 2024 Growth Projections; Yelp, "Top 50 Fastest Growing Brands"; Nation's Restaurant News



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: FAST CASUAL ON THE RISE

THANKS TO FAST CASUAL – AND WITH AN ASSIST FROM QSR AND CASUAL DINING -

MALLS ARE BACK





The Cheesecake Factory and newcomer Din Tai Fung top the most popular mall brands

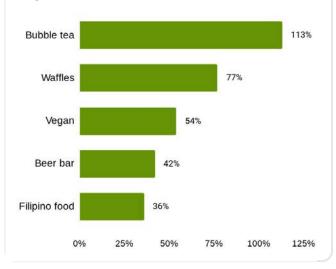
October 2024

Malls are quietly making a comeback

17 of the top 25

most popular mall brands are in the food category

Restaurant types with the highest growth in mall locations, 2019 - 2024



Sources: Yelp, "Evolution of the Mall"; Restaurant Business Magazine



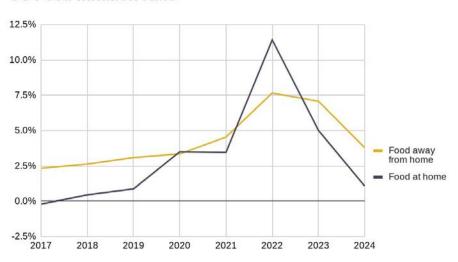
yelp 🚼

2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: A TURNING TIDE MEANS SPLURGING

AFTER NEARLY 5 YEARS OF INFLATION AFFECTING FOOD AND BEVERAGE PRICES, BOTH AT AND AWAY FROM HOME,

THE TIDE IS TURNING

US Food Inflation Rate





Sources: US Bureau of Labor Statistics, Consumer Price Index; Deloitte ConsumerSignals Report, Nov 2024



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING

TIPPING TREND: A TURNING TIDE MEANS SPLURGING

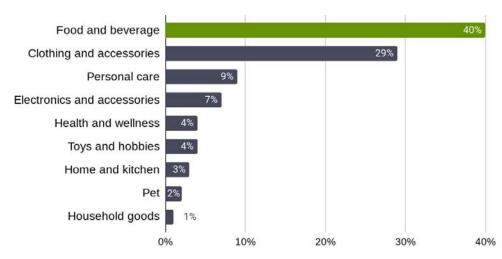


THE FIRST PLACE CONSUMERS ARE SPENDING THOSE EXTRA DOLLARS? FOOD AND BEVERAGE.



SPLURGE CATEGORIES

% of respondents who made their last splurge purchase in a given category



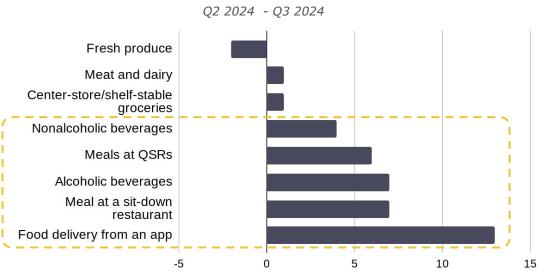
Source: Deloitte ConsumerSignals Report, Nov 2024



2025 MACRO MOVEMENT #3 // THE ECONOMICS OF EATING TIPPING TREND: A TURNING TIDE MEANS SPLURGING

DISCRETIONARY CATEGORIES THAT HAVE STRUGGLED UNDER INFLATIONARY CUTBACKS STAND TO GAIN THE MOST

CHANGE IN NET SPENDING INTENT BY CATEGORY





"Retail sales in 2025 could see some overall normalization following a volatile five-year period. The pandemic affected consumer health, consumer spending behaviors and supply chains. While some impacts of the past half-decade will linger into 2025, Fitch expects much of the recent volatility to dissipate. Consumers will return to longer-term trends, such as the quest for value and a focus on experiences like travel and dining out, rather than goods."

- Fitch Ratings

Sources: McKinsey, "The state of consumer spending in 2024"; Fitch Ratings, "US Retail & Restaurant Outlook 2025"





Consumers feel empowered to proactively shape their health and longevity with both food and functional ingredients that enhance vitality, adaptability, and overall quality of life.

Since they're not getting help from their Dr., it's DIY.

TODAY WE LIVE UP TO 20% OF OUR LIVES IN AN UNHEALTHY STATE

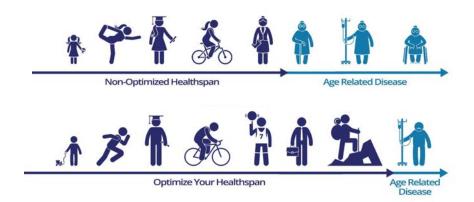
LIFESPAN

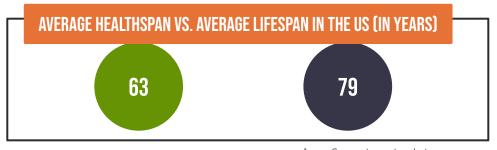
= the number of years you live

HEALTHSPAN

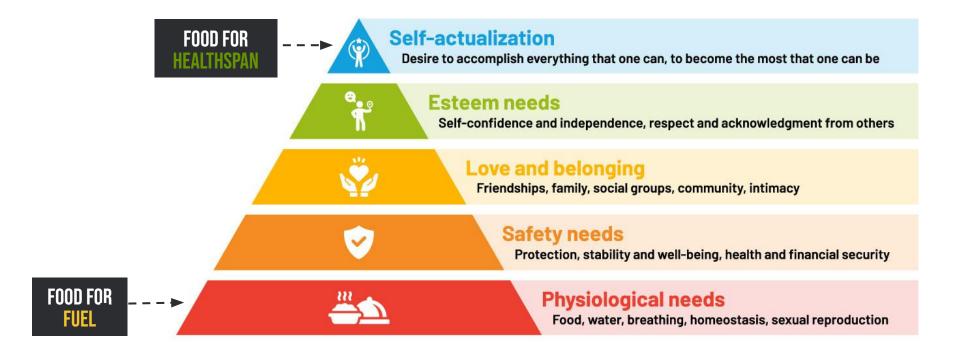
= the years you live in good health, free from disease, serious illnesses

FOCUS
= quality -not quantity- of life











TIPPING TREND: HEALTHSPAN

- Uses science and technology to optimize health:
 - o Brain
 - Mood
 - Performance
 - Longevity
 - Gaming
- Content does NOT come from traditional sources of medicine expertise
- Content is peer-to-peer, from Podcasts, TikTok, Instagram, YouTube, Alternative Providers
- Influencers drive purchase of foods, drinks, supplements





Huberman Lab

Huberman Lab

The Huberman Lab podcast discusses science and science-based tools for everyday ... "Applying Growth Mindset -...



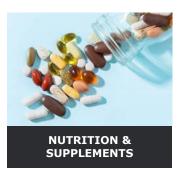




APPROACHES TO INCREASING HEALTHSPAN











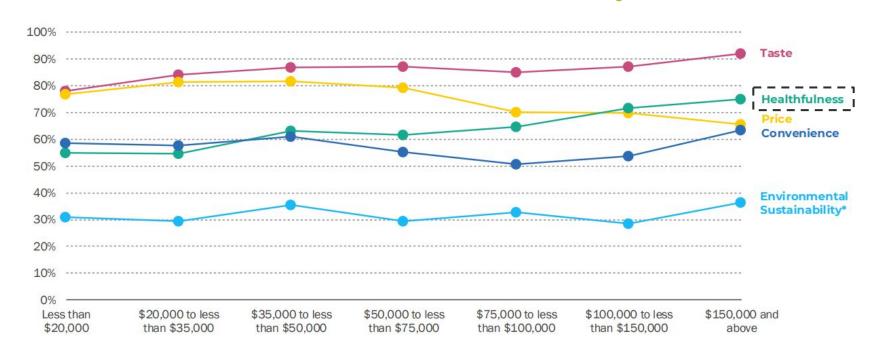








AMONG HIGH INCOME HOUSEHOLDS, HEALTHFULNESS HAS SURPASSED PRICE AS THEIR PRIMARY PURCHASE DRIVER



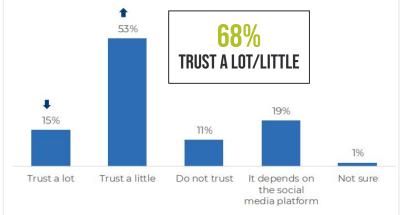






MORE PEOPLE TRUST NUTRITION CONTENT FROM SOCIAL MEDIA, LESS SO FROM GOVERNMENT AGENCIES







Source: IFIC 2024

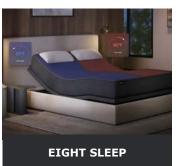




DON'T DIE SUMMIT HEALTH-HACKING CONFERENCE











INCREASING HEALTHSPAN → HEALTH-HACKING HEALTH-HACKING = HUMAN ENHANCEMENT THROUGH DIET AND LIFESTYLE

ELIMINATION DIETS

Whole30, Intermittent Fasting







FOCUS ON SLEEP & RELAXATION

Not more, but better





USE OF NOOTROPICS

Caffeine, Terpenes, Curcumin, Ashwagandha





2025 MACRO MOVEMENT #4 // FOOD FUELS FUTURE HEALTH TIPPING TREND: FUNCTIONAL FOODS





CURRENTLY, THERE IS NO STANDARDIZED DEFINITION FOR A FUNCTIONAL FOOD.

It generally refers to food and beverages that are enriched with functional nutrients that add to the basic nutrition of the product such as:

- Protein
- Vitamins & Minerals
- Pre and Probiotics
- Fiber
- Etc.





2025 MACRO MOVEMENT #4 // FOOD FUELS FUTURE HEALTH TIPPING TREND: FUNCTIONAL FOODS

WOMEN AND MEN TEND TO FAVOR PRODUCTS WITH DIFFERENT FUNCTIONAL NUTRIENTS





Sources: Mintel, Food Navigator 2024

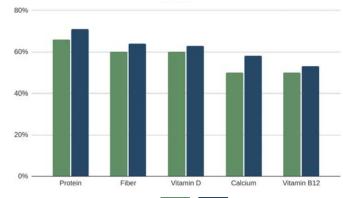


2025 MACRO MOVEMENT #4 // FOOD FUELS FUTURE HEALTH

TIPPING TREND: FUNCTIONAL FOODS







2023

2024

Sources: IFT Magazine 2024, IFIC 2024



2025 MACRO MOVEMENT #4 // FOOD FUELS FUTURE HEALTH

TIPPING TREND: FUNCTIONAL FOODS























2025 MACRO MOVEMENT #6 // BLURRED BOUNDARIES TIPPING TREND: FOOD OR SUPPLEMENT?



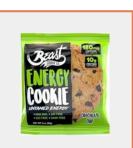


Source: McKinsey Wellness Study, 2024



AS WELLNESS MOMENTUM GROWS, THE LINE BETWEEN FOODS AND SUPPLEMENTS IS BLURRING.







FOOD







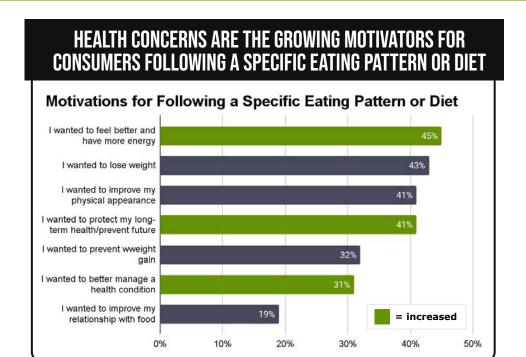
MILLENNIALS ARE SEEKING TRADITIONAL SUPPLEMENT BENEFITS IN FOODS/BEVERAGES % of Millennials that Desire This Benefit in Food/Beverage Energy/less fatigue 44% Weight loss/weight management 37% Emotional/mental health 36% Digestive health/gut health 35% 10% 20% 30% 50%

Sources: IFIC Food & Health Survey 2024



2025 MACRO MOVEMENT #6 // BLURRED BOUNDARIES TIPPING TREND: FOOD OR SUPPLEMENT?

WITHIN FOOD AND BEVERAGE, FUNCTIONAL PRODUCTS ARE DRIVING GROWTH





Sources: IFIC Food & Health Survey 2024; Mintel



2025 MACRO MOVEMENT #6 // BLURRED BOUNDARIES TIPPING TREND: FOOD OR SUPPLEMENT?

WITHIN SUPPLEMENTS, FOOD FORM PRODUCTS ARE DRIVING GROWTH



Format	Market Share	Annual Growth
Gummies	24.3%	12.1%
Capsules	14.5%	2.0%
Pill Pack	1.4%	45.6%











of current frequent supplement users **purchased gummies as their first supplement**

Sources: Nutrition Business Journal, 2023

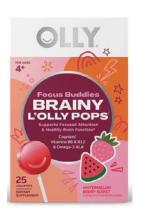


FOOD/SUPPLEMENT BOUNDARY PRODUCTS ARE SHOWING UP ACROSS CATEGORIES















CHOCOLATE PRODUCTS ARE A SNAPSHOT OF FOOD/SUPPLEMENT BOUNDARY NEED STATES







2025 MACRO MOVEMENT #4 // FOOD FUELS FUTURE HEALTH

TIPPING TREND: FUNCTIONAL FOODS

BEYOND CAFFEINE: FUNCTIONAL ENERGY DRINKS























Sources: Spins 2023 Mixing Things Up: How to Find Disruption in Beverage



2025 MACRO MOVEMENT #4 // FOOD FUELS FUTURE HEALTH TIPPING TREND: FUNCTIONAL FOODS

ADAPTOGENS & NOOTROPICS FOR RELAXATION



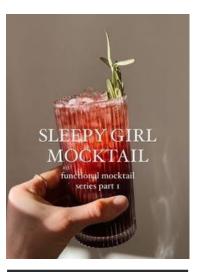






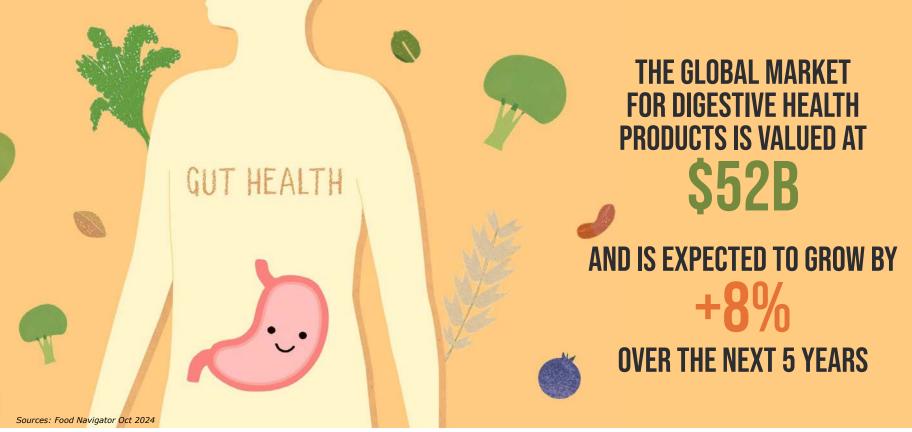












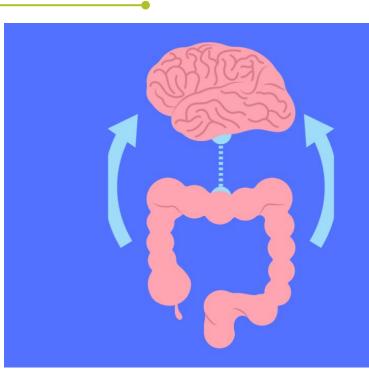


WHY ARE FUNCTIONAL FOODS FOR GUT HEALTH TRENDING?

Consumers now understand the link between good gut health and good physical *and* mental health.

New research supporting the **Gut-Brain Axis**, how our diet influences brain function through our gut microbiota, shows that our gut affects our mental health in **3 key ways:**

- 1. The Microbiome's Influence on Mental State
- 2. Nutrient Deficiencies Influence Our Emotions
- 3. Blood Sugar's Affects on Mood Stability





2025 MACRO MOVEMENT #4 // FOOD FUELS FUTURE HEALTH TIPPING TREND: GUT HEALTH

PREBIOTICS AND PROBIOTICS: THE HERO INGREDIENTS FOR GOOD GUT HEALTH



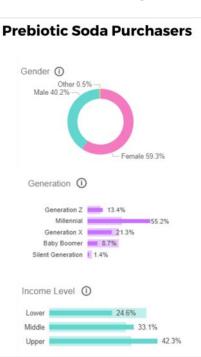


TIPPING TREND: GUT HEALTH

FUNCTIONAL FOODS FOR GUT HEALTH ARE ON THE RISE

PRE AND PROBIOTICS SODAS GREW BY +31%





Sources: Bevnet Functional Beverages Q2 2024



2025 MACRO MOVEMENT #4 // FOOD FUELS FUTURE HEALTH

TIPPING TREND: GUT HEALTH











PREBIOTIC FIBER LIVE PROBIOTIC



2025 MACRO MOVEMENT #4 // FOOD FUELS FUTURE HEALTH

TIPPING TREND: GUT HEALTH







THE SCIENCE BEHIND SUGAR-TO-FIBER

A probiotic that turns sugar into fiber built with genetic engineering by a team of microbiologist



The Solution

Sugar-to-Fiber takes some of that extra sugar you don't need and turns it into a beneficial prebiotic fiber called levan.

It does this by producing an enzyme called levansucrase, which takes a common form of dietary sugar called sucrose – also known as table sugar – and converts it into levan fiber.

The Result

The result is unique: your microbiome gets more of what it needs and less of what it doesn't, all without changing your diet.

Bevnet Functional Beverages Q2 2024



2025 MACRO MOVEMENT #4 // FOOD FUELS FUTURE HEALTH TIPPING TREND: GUT HEALTH

WANT GOOD GUT HEALTH? LEAVE THE EMULSIFIERS BEHIND

INGREDIENTS TO AVOID FOR GUT HEALTH DIETARY EMULSIFIERS

WHY?

Emulsifiers disrupt the microbiota and strip the protective mucus layer from the gut barrier.

This increases inflammation and gut permeability.

WHAT?

Polysorbate-80 Carboxymethylcellulose Carrageenan

WHERE?

Ice cream
Whipping cream
Frosting
Bars
Mayonnaise

Sauces Plant-based milk Margarine Bread

"Carboxymethylcellulose and polysorbate 80 induced a lasting detrimental impact on microbiota composition and function. **Particularly stark detrimental** impacts were observed in response to various carrageenans and gums, which altered microbiota density, composition, and expression of **pro-inflammatory** molecules."

Sources: Microbiome Journal "Direct impact of commonly used dietary emulsifiers on human gut microbiota" 2021c



2025 MACRO MOVEMENT #4 // FOOD FUELS FUTURE HEALTH

TIPPING TREND: THE NEW CLEAN LABEL



INGREDIENTS

Oat base (water, oats), low erucic acid rapeseed oil. Contains 2% or less of: dipotassium phosphate, calcium carbonate, tricalcium phosphate, sea salt, dicalcium phosphate, DHA algal oil, sodium ascorbate (antioxidant), tocopherols (antioxidant), riboflavin, vitamin A, vitamin D2, vitamin B12.

INGREDIENTS

Oatmilk (water, oats), sea salt, citrus zest fiber



2025 MACRO MOVEMENT #4 // FOOD FUELS FUTURE HEALTH

TIPPING TREND: THE NEW CLEAN LABEL

THE "CLEANEST INGREDIENT" DECKS













Sources: BeyNet Nov 2024

NO GUMS



NO REFINED SUGAR

WHAT CAN I EAT?



Ingredients To Avoid In Processed Food

Acesulfame Potassium Red 3 Dextrose Artificial Flavors Dimethylpolysiloxane Red 40 Aspartame (Nutrasweet) **Enriched Flour** Sodium Benzoate Autolyzed Yeast Extract Erythritol Sodium Nitrate Azodicarbonamide Fructose or Fructose Syrup Sodium Nitrite Gellan Gum **BHA** Sodium Phosphate BHT Guar Gum Soybean Oil High Fructose Corn Syrup Bleached Flour Soy Protein Isolate Blue 1 Hydrolyzed Proteins Sucralose (Splenda) Calcium Peroxide Locust Bean Gum Stevia Extract (rebaudioside Calcium Propionate Maltodextrin A or reb A) Canola Oil Methylparaben Synthetic Vitamins Caramel Color Monoglycerides and Diglycerides TBHO Monosodium Glutamate Titanium Dioxide Carrageenan Cellulose Natural Flavors Vanillin Citric Acid Neotame Yeast Extract Yellow 5 Corn Oil Potassium Benzoate Corn Syrup Partially Hydrogenated Oils Yellow 6 Cottonseed Oil Propyl Gallate

Propylparaben

FOOD BABE

DATEM

WORST DAILY GUT INGREDIENT TOXIC



SEED OILS: THE NEW BOOGIEMAN?



What Are Seed Oils and Are They Actually Bad For You?

To their many vocal detractors, they're referred to as "the hateful eight." Canola oil, corn oil, sunflower oil and other refined oils made...

7 hours ago



P Politico

A world without seed oils and pesticides? The food industry braces for RFK Jr. era.

Kennedy has promised to take aim at the food and pharmaceutical industries in a Trump administration. Interest groups are already pushing...

2 weeks ago



The Food Institute

Seed Oils are Under Fire: The Health Debate is Heating Up

Thanks in part to influencers, seed oils are considered detrimental to human health. Thus, food brands seem destined to further transition...

Jul 16, 2024



Mayo Clinic Press

The pros and cons of seed oils, and how to incorporate them in your diet

seed oil provides dietary fat — which is essential for vitamin absorption as well as the creation and function of the body's cells. "All fats...

Jul 9, 2024



<u>Seed Oil vs Saturated Fat: Which Is Worse, According to Nutritionists?</u>

Nutrition experts are divided on whether saturated fat or unsaturated seed oils (such as sunflower, canola and grape seed oil) contribute towards heart disease...

Sep 2, 2024





What science actually says about seed oils

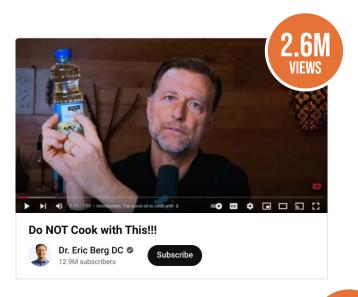
Seed oils are terrible for your health—even toxic! Cooking oils derived from seeds cause everything from heart disease to inflammation to fatigue to bad skin.

Aug 5, 2024





SEED OILS ON SOCIAL MEDIA









WHAT ARE SEED OILS?

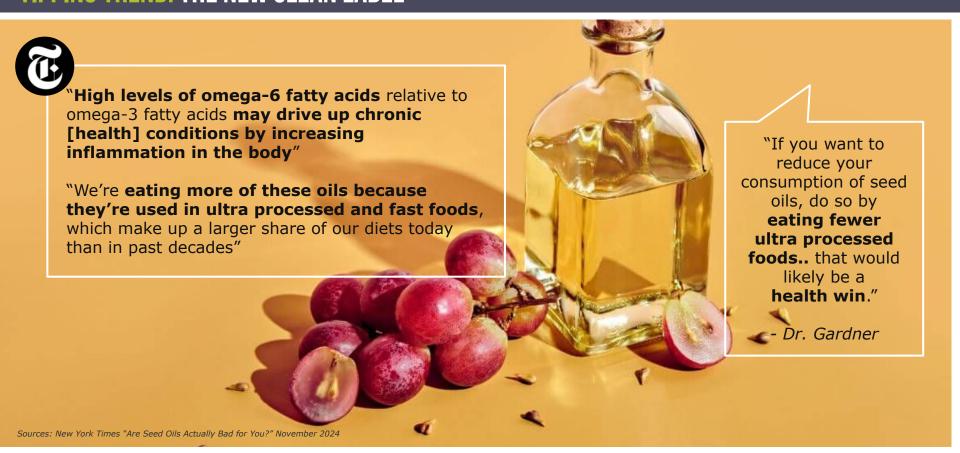
Refined plant-based vegetable oils, including:

- Cottonseed
- Soybean
- Safflower
- Grapeseed
- Rice bran
- Etc.









2025 MACRO MOVEMENT #4 // FOOD FUELS FUTURE HEALTH

TIPPING TREND: THE NEW CLEAN LABEL

WHAT ARE ULTRA-PROCESSED FOODS?

NOVA CLASSIFICATION:

"Ultra-processed foods are industrial formulations made entirely or mostly from substances extracted from foods (oils, fats, sugar, starch, and proteins), derived from food constituents (hydrogenated fats and modified starch), or synthesized in laboratories from food substrates or other organic sources (flavor enhancers, colors, and several food additives used to make the product hyper-palatable).

Manufacturing techniques include extrusion, moulding and preprocessing by frying. Beverages may be ultra-processed."















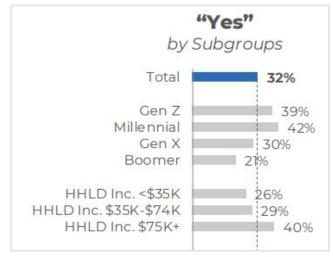








Gen Z and Millenials as well as high income HHs are most likely to be familiar with ultra processed foods



Sources: IFIC 2024



ARE ALL ULTRA-PROCESSED FOODS BAD

New research shows that only 2 categories of food were associated with greater health risks:

- Sugar-sweetened drinks
- Processed meat

Whereas, some categories of UPFs were associated with reduced risks for cardiovascular disease, including:

- Breakfast Cereals
- Sweetened & Flavored Yogurts
- Frozen Yogurts & Ice Cream
- Popcorn & Crackers





TIPPING TREND: ULTRA-PROCESSED FOODS

THE NEW DIETARY GUIDELINES WILL NOT TACKLE UFPs?



Sources: New York Times "Why The Dietary Guidelines May Not Tackle Ultraprocessed Foods" 2024c



Although a general recommendation for UPFs may not be in the near future, specific food additives may be banned under the incoming Trump administration.

"Process and guardrails matter only if the person in authority cares about process and guardrails..." the Trump administration is likely to "find ways to push the edges to be more disruptive more quickly"

- Stuart Pape



Sources: Kennedy's Vow to Take on Big Food Could Alienate His Now G.O.P. Allies" NYT Nov 17 2024, NBC News September 2024





California is leading the way on this, passing the "California School Safety Act" this September, outlawing

- Yellow #6
- Red #40
- Blue #1
- Blue #2
- Green #3

From drinks and snacks served at public schools statewide, to go into effect in December 2027

Sources: NBC News September 2024



CALIFORNIA GOVERNOR ORDERS CRACKDOWN ON ULTRA PROCESSED FOODS AND FOOD DYES



Sacramento, California – Building on the nation-leading nutrition and health standards established in California, Governor Gavin Newsom issued an executive order today to continue investigating the adverse health effects of synthetic food dyes and increase access to affordable, healthy foods. "Ultra-processed foods" are known to pose a health risk to individuals, and today's efforts are designed to support affordable, healthy living and reduce the growing impact of chronic illnesses on Californians.

"The food we eat shouldn't make us sick with disease or lead to lifelong consequences. California has been a leader for years in creating healthy and delicious school meals, and removing harmful ingredients and chemicals from food. We're going to work with the industry, consumers and experts to crack down on ultra-processed foods, and create a healthier future for every Californian."

- Governor Gavin Newsom

Source: https://www.gov.ca.gov/2025/01/03





Our Women Wield Wage Power movement highlights the growing economic influence of women in reshaping the food and beverage industry. As primary decision-makers in household spending, women are driving innovation and pushing brands to cater to their needs, from nutrient-fortified foods supporting women's health to dining and entertainment experiences designed specifically for them.

Women-led brands are leading the way, addressing women's preferences while inspiring future female leadership. This ongoing movement underscores the pivotal role women play in shaping the future of food and beverage.

TIPPING TREND: THE SUPER (WOMEN) CONSUMERS

WOMEN IN CHARGE

THE LEADER

In 2024, female CEOs at large U.S. public companies outpaced their male counterparts in median compensation, earning \$16.4 million compared to \$15.6 million for men.

However, men continue to dominate the CEO ranks, outnumbering women by a ratio of 17 to 1.

THE PURPOSE

Women-led brands are at the forefront of innovation in the food and beverage industry.

These brands not only cater to women's specific needs but also pave the way for future female leaders in the sector.

THE CONSUMER

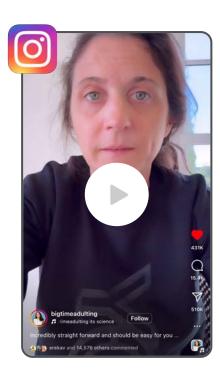
Forbes categorized
women over 50 as
"super consumers"
because they are the wealthiest
and most active generation in
history—they account for
27% of all consumer
spending.



2025 MACRO MOVEMENT #5 // WOMEN WIELD POWER TIPPING TREND: TAILORED NUTRITION

THE RISE OF WOMEN-CENTRIC PRODUCT INNOVATION

Women's unique health concerns and what we put into our bodies are becoming a focal point for innovation, reflecting their dominant influence on market priorities.



PLANT-ISH / NINA CURTIS



Nina Curtis, a former competitive bodybuilder turned vegan chef, is a trailblazer in the plant-based culinary movement. Known for her work as a chef, wellness consultant, and lecturer, she has developed wellness programs, led culinary operations, and created stunning seed-to-table recipes that highlight the beauty and benefits of plant-based eating.

As the former Director and Executive Chef of Adventist Health's Vitaliz Café, she championed plant-based cuisine and education, inspiring many to embrace healthier lifestyles. She was named one of the 25 Top Women in Foodservice and Hospitality for 2024

INSPIRO TEQUILA / MARA SMITH

Mara Smith, founder of Inspiro Tequila, is a trailblazer in the spirits industry. Working with a female distiller, she created an additive-free, zero-sugar tequila, designed to fit into active lifestyles while appealing to modern tastes of women.

Beyond redefining tequila, Mara is dedicated to empowering women through the Inspiro Purple Bicycle Project, which provides financial support, mentorship, and inspiration to female founders, helping them overcome barriers and pursue their entrepreneurial dreams.





2025 MACRO MOVEMENT #5 // WOMEN WIELD POWER TIPPING TREND: FEMALE LEADERSHIP

WOMEN-LED BRANDS AS INNOVATION DRIVERS

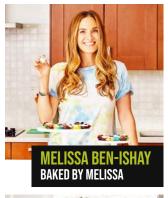
"There's nothing out there for me, maybe I'll make my own ."







"Go where you don't belong, because someday you will." - The McBride Sisters







2025 MACRO MOVEMENT #5 // WOMEN WIELD POWER TIPPING TREND: CURATED EXPERIENCES

WOMEN'S INFLUENCE ON DINING, ENTERTAINMENT, AND SOCIAL





Social trends like "Girl Dinner" reflect how a women are redefining dining experiences and influencing cultural norms around food consumption.





2025 MACRO MOVEMENT #5 // WOMEN WIELD POWER TIPPING TREND: WELLNESS PIONEERS

WOMEN AS DRIVERS OF HEALTH AND WELLNESS TRENDS

NORMALIZING MENOPAUSE





A GROUNDBREAKING FILM TO SHRED THE SILENCE ON MENOPAUSE.





CRUNCHY HYDRATION

Women owned for holistically-minded consumers seeking balance in life, health and mental wellness; want to feel refreshed & hydrated at end of day - "very gentle energy"





2025 MACRO MOVEMENT #5 // WOMEN WIELD POWER

TIPPING TREND: WELLNESS PIONEERS

The women's health and beauty supplements market grew from \$65.57 billion in 2023 to \$71.60 billion in 2024

Over 1 in 3 women in the U.S. take supplements for digestive health, with a 21% increase in probiotic use since 2020

Women spend more on products related to menopause and pregnancy than on other health products. Women's health products purchased in the US, by type, 1% of female respondents (n = 1,099) 10 47 Menstrual-care Period- or fertility-Menopause Pregnancy/post-Fertility partum products devices products products tracking apps products

DIGITAL HEALTH TOOLS CLEAN LABEL INGREDIENTS/TRANSPARENCY





Source: McKinsey Future of Wellness Survey, Aug 2023



2025 MACRO MOVEMENT #5 // WOMEN WIELD POWER TIPPING TREND: WOMEN-DRIVEN BRANDS

EMPOWERING WOMEN THROUGH PURPOSE-DRIVEN BRANDING, INFLUENCING, AND MARKETING

Brands are increasingly aligning with women's values, focusing on empowerment, inclusivity, and sustainability.

Purpose-driven messaging resonates deeply with women, who often prefer to support companies that reflect their values and contribute to societal change.

Women licensed brands are also desired in the food and drink industry.







Sources: <u>Prepared Foods Article, Nov 2024</u>



TIPPING TREND: LITTLE LUXURIES / JUST FOR ME

A behavior spawned by high inflation, when consumers indulge in a premium taste or experience to counterbalance the budget sacrifices they are making elsewhere.







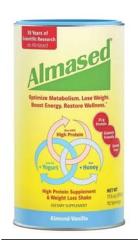
















LITTLE LUXURIES



PLANT-BASED MILKS





EAT LIKE A QUEEN AT HOME



"Re-Mixed Sensory Experiences" reflects a dynamic shift towards creating sensory-rich, deeply personal, and culturally resonant culinary moments that captivate consumers through authenticity, creativity, and the unexpected.

This movement celebrates the merging of tradition and innovation, inviting consumers to rediscover the familiar while exploring the extraordinary.

2025 MACRO MOVEMENT #6 // RE-MIXED SENSORY EXPERIENCES TIPPING TREND: THIRD CULTURE FLAVORS

THE FLAVOR OF MULTICULTURAL AMERICA, WHERE DIVERSE TRADITIONS UNITE IN HARMONY.

THE KEY IS COMBINING CULINARY CULTURES THAT SHARE SOME FLAVOR PROFILES OR INGREDIENTS- OR DON'T- AND THEN ELEVATING THEM IN UNEXPECTED WAYS











TIPPING TREND: ROOTS REIMAGINED

A PERSONAL EVOLUTION OF HERITAGE, WHERE TRADITION MEETS INNOVATION

A celebration of chefs blending the flavors of their ancestral roots with modern creativity, crafting dishes that honor their past while embracing a bold, boundary-pushing future.





Culinary boundaries are fading as restaurants experiment with bold flavor combinations, like Korean BBQ tacos or Thai-inspired pizzas.

Fusion cuisine entices adventurous diners eager for fresh, innovative experiences.





Fermented and spiced sauces remain a crave-worthy condiment, packing a bold punch of flavor.



2025 MACRO MOVEMENT #6 // RE-MIXED SENSORY EXPERIENCES

TIPPING TREND: ERA ENVY

A DESIRE TO RECONNECT WITH SIMPLER, MORE AUTHENTIC TIMES, OFTEN SEEN AS MORE WHOLESOME OR COMFORTING.







Comfort
foods
evolve with
more
premium,
portable and
over-the-top
options.



Era Envy is a name we've given to the nostalgic longing for the culinary culture of a past era, driven by a desire to reconnect with the simplicity, authenticity, and comfort perceived in those times.











2025 MACRO MOVEMENT #6 // RE-MIXED SENSORY EXPERIENCES

TIPPING TREND: COLLAB CULTURE

UNEXPECTED PARTNERSHIPS THAT CAPTURE CONSUMER IMAGINATION AND DRIVE SOCIAL MEDIA ENGAGEMENT.







"Collab Culture" speaks to the idea that today's consumers are part of a culture where unexpected partnerships are the norm, driving excitement and innovation.



















2025 MACRO MOVEMENT #6 // RE-MIXED SENSORY EXPERIENCES TIPPING TREND: BIG BRANDS GONE WILD

MAJOR BRANDS STEPPING FAR OUTSIDE THEIR COMFORT ZONES WITH BOLD ACTIVATIONS OR IMMERSIVE EXPERIENCES







WHY UNLIKELY BRAND COLLABS ARE EVERYWHERE.



"Chili's fans have been dreaming about the Triple Dipper all year, so we decided to interpret that dream in the most literal way possible with a set that fully embodies this fan favorite..."







2025 MACRO MOVEMENT #6 // RE-MIXED SENSORY EXPERIENCES

TIPPING TREND: BIG BRANDS GONE WILD

FLICKS AND "TIKS" INSPIRE FOOD TRENDS





HULU'S HUGELY
POPULAR 'THE BEAR,'
PUT ITALIAN BEEF
BACK ON THE MAP. AS
WELL, VIEWERS LIKE
TO SEE OUT AND
DISCOVER THE
FEATURED LOCAL
CHICAGO
RESTAURANTS
AND BARS.





SQUID GAMES (NETFLIX) INSPIRES A WAVE OF KOREAN SOJU BASED COCKTAIL RECIPES







TIPPING TREND: HIGH-LOW DINING

PLAYFUL DISHES THAT BLEND SOPHISTICATION AND NOSTALGIA

High/Low Dining juxtaposes luxury ingredients and refined techniques with comfort food classics.

It's a memorable yet accessible dining experience.















2025 MACRO MOVEMENT #6 // RE-MIXED SENSORY EXPERIENCES TIPPING TREND: HIGH-LOW DINING





Oyster ice cream at Aphotic

The menu at Aphotic, SoMa's <u>moody new tasting menu restaurant</u>, is fish and seafood-centric, which led to this playful dessert. Fresh oysters get cooked in milk, cream, and sugar, then the mixture is blended and frozen into ice cream that tastes a bit like the ocean. The decision to serve the ice cream, adorned with mignonette "air", on oyster shells adds to the mind-bending qualities of this dessert.

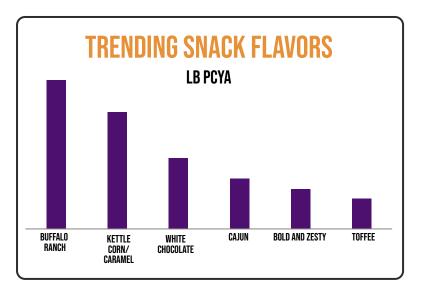


2025 MACRO MOVEMENT #6 // RE-MIXED SENSORY EXPERIENCES TIPPING TREND: FOOD FEELINGS = EXPERIENTIAL

IT'S NOT ABOUT HOW IT LOOKS, TASTE, OR SMELLS. IT'S ABOUT HOW IT MAKES YOU FEEL.



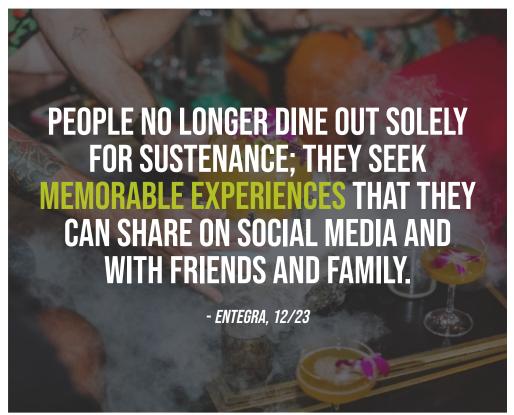


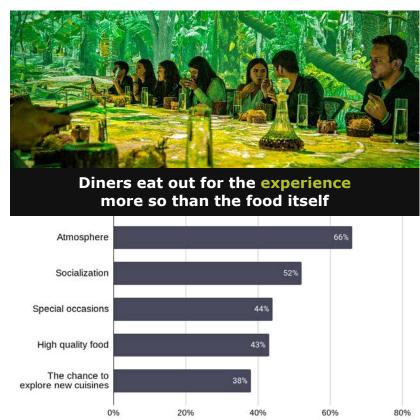


Source: Source: Circana, SupplyTrack total foodservice, 12ME March 2024 vs. YA



2025 MACRO MOVEMENT #6 // RE-MIXED SENSORY EXPERIENCES TIPPING TREND: FOOD FEELINGS = EXPERIENTIAL







RE-MIXED SENSORY EXPERIENCES

















Baskin-Robbins' Brie My Guest is the November 2024 Flavor of the Month and it's an unconventional ice cream treat inspired by favorite cheeseboard flavors.

This unconventional release combines brie and burrata-flavored ice creams with pieces of almonds and pistachios, plus swirls of apricot.





For decades, the food and beverage industry has catered to a traditional idea of the American household — think 'family-size' portions and kitchen appliances built for the long haul. But here's the thing: that classic picture of a married couple with 2.5 kids and a white picket fence? It's fading into the past.

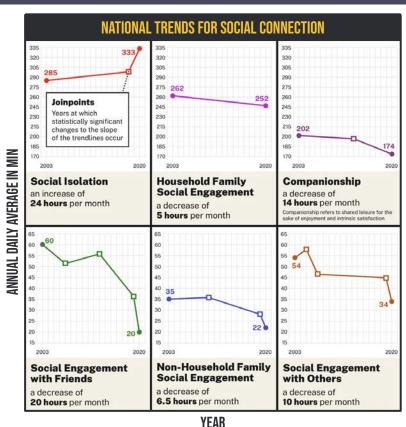
Today, households look very different. Families are smaller, single-person households are at an all-time high, and people are redefining what 'home' and 'mealtime' really mean. It's time for food and beverage innovation to reflect these shifting dynamics — because the way we live is changing, and what we eat should change with it.





2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN TIPPING TREND: THE LONE KITCHEN





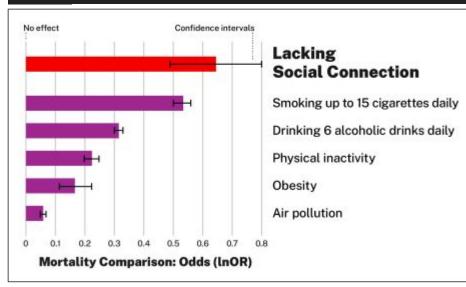
Source: U.S. Surgeon General Epidemic of Loneliness and Isolation



2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN TIPPING TREND: THE LONE KITCHEN





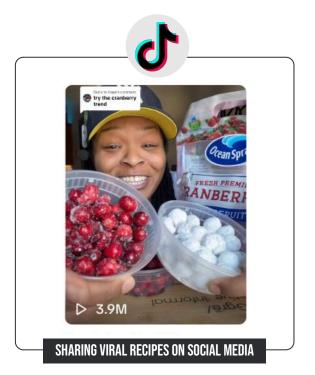


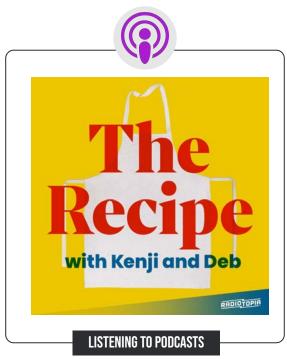
Source: U.S. Surgeon General Epidemic of Loneliness and Isolation

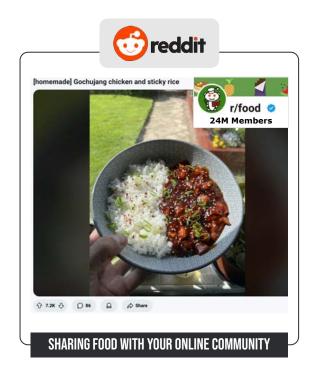


2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN TIPPING TREND: THE LONE KITCHEN

PEOPLE ARE NOW FINDING CONNECTION ONLINE THROUGH SHARING FOOD









2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN

TIPPING TREND: THE LONE KITCHEN

ACTIVITIES HAVE CHANGED TO ACCOMMODATE THE SOLO LIFESTYLE

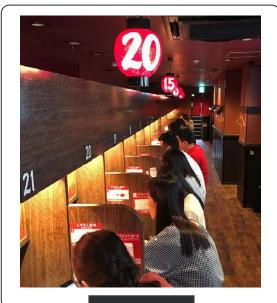


Morocco for Solo Travelers: Fes, the Sahara & Marrakech

11 days | 14 days with Essaouira & Marrakech extension

SOLO TRAVEL





SOLO DINING

2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN TIPPING TREND: ZILLENNIAL HOUSING CRISIS



ZILLENNIALS

BETWEEN GEN Z & MILLENNIALS

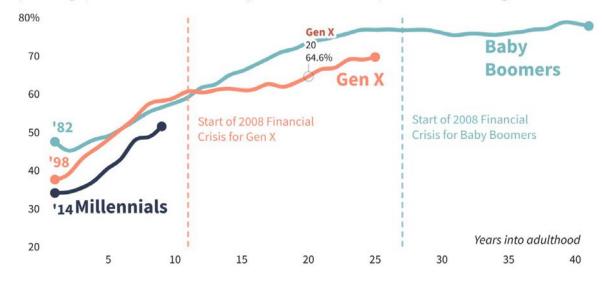
TODAY, THEY'RE 27 - 32 YEARS OLD.

TIPPING TREND: ZILLENNIAL HOUSING CRISIS

MILLENNIAL HOMEOWNERSHIP IS LAGGING BEHIND



Despite consistent growth, homeownership rates for millennials still lag between five and seven percentage points behind Gen X and baby boomers at the same point in time for each generation.



Source: IPUMS-CPS, University of Minnesota. Chart by Adrian Nesta.



THE US IS EXPERIENCING A GENERATIONAL HOUSING CRISIS











2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN TIPPING TREND: ZILLENNIAL HOUSING CRISIS

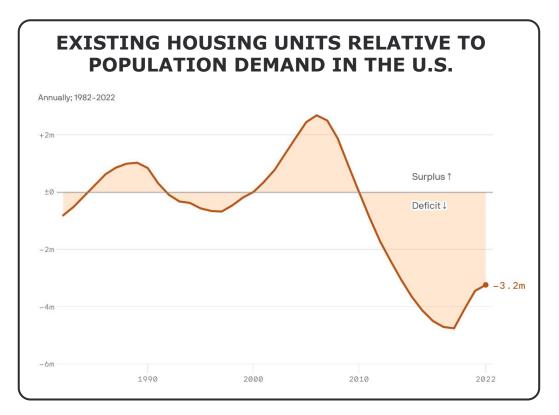
MANY FACTORS ARE CONVERGING TO MAKE HOMEOWNERSHIP MUCH MORE DIFFICULT



- **→** High mortgage rates
- **→** Elevated home prices
- **→** Housing shortage
- **→** Boomer lock-up



2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN TIPPING TREND: ZILLENNIAL HOUSING CRISIS





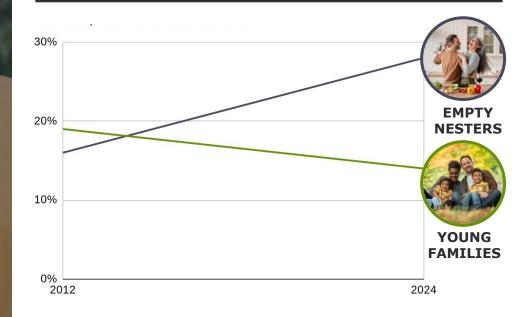
Source: Hines Analysis of Census Bureau and Moody's Data. Chart by Axios.



BOOMERS ARE LOCKING UP HOMES AT RECORD RATES

- More than half have paid off their mortgages
- High interest rates makes purchasing in another location unachievable
- Historically difficult for young families to enter the housing market

OWNERSHIP RATES OF 3 BEDROOM+ HOMES

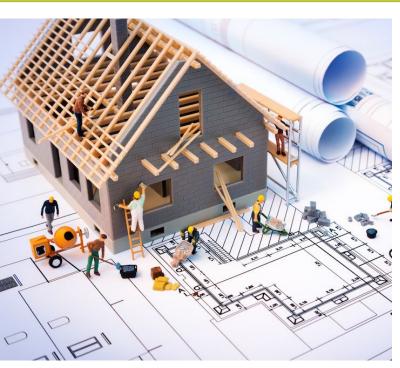


Source: Redfin



2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN TIPPING TREND: ZILLENNIAL HOUSING CRISIS

CONSTRUCTION SPEED HAS DECREASED SIGNIFICANTLY



IT'S TAKING LONGER TO ADD HOUSING INVENTORY

Average **construction**time for a
single-family home has
increased by

+51%

Average time for **permit** authorization for a single-family home has increased by

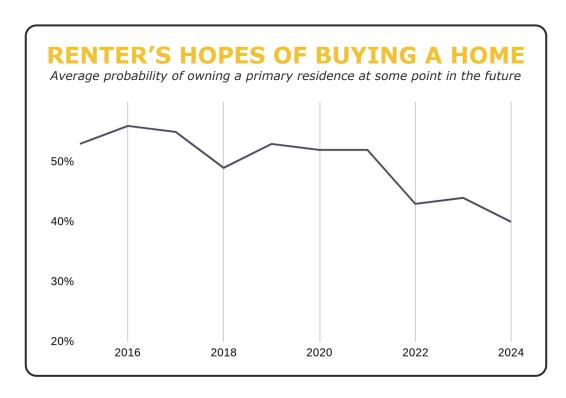
+133%

From 1976 to 2022

Source: Home Builders Institute

2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN

TIPPING TREND: ZILLENNIAL HOUSING CRISIS





Source: New York Fed Survey of Consumer Expectations

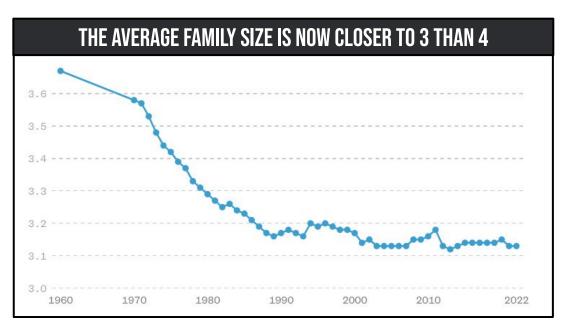






AND THE MODERN FAMILY IS SMALLER THAN EVER BEFORE





Source: US Census Bureau



THE AVERAGE YOUNG FAMILY'S KITCHEN IS NOT LIKE YOUR MOM'S KITCHEN



Average rental 887 ft²





Sources: US Census Bureau; Rent Cafe



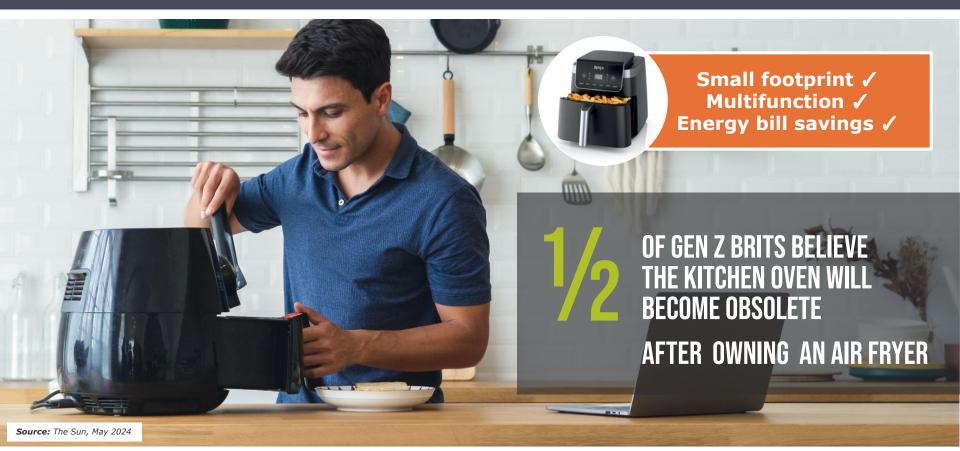
ZILLENNIALS HAVE UNIQUE KITCHEN APPLIANCE NEEDS











THE ZILLENNIAL HOUSEHOLD CAN'T EASILY STOCK UP ON PRODUCTS







TIPPING TREND: THE ZILLENNIAL HOME

MINIMAL STORAGE → **ECO-FRIENDLY**







PACKAGING PORTIONING IS CRITICAL

- Consider modern household size
- Single serve meals
- If more than a couple of portions,
 make it convenient







+ DESSERT ITALIANO 6 INDIVIDUALLY PACKAGED SERVINGS

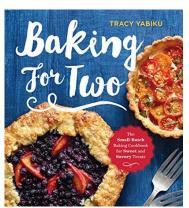


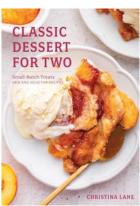
















BAKING MIX FOR 2?



2025 MACRO MOVEMENT #7 // THE LEAN & LONE KITCHEN

TIPPING TREND: THE ZILLENNIAL HOME





+ HELLO FRESH MEAL KITS FOR ONE





+ FACTOR
MEAL DELIVERY FOR ONE





BRUNCH MEAL KIT FOR ONE?





We are living in an era of blurred boundaries. Lines that once appeared fixed and unchangeable are now being redefined.

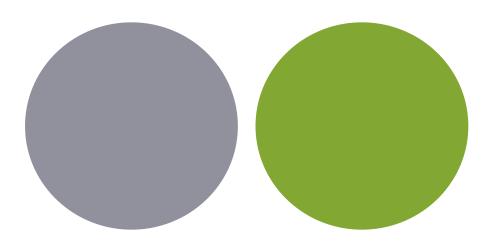
Work and home. Family and friend. Performance and play.

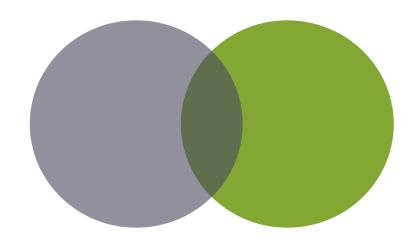
This new, more fluid approach to daily life is reshaping consumers' food choices. There is an opportunity to innovate in the open spaces where rigid boundaries once stood.

2025 MACRO MOVEMENT #8 // BLURRED BOUNDARIES

BLURRED BOUNDARIES SHIFT US FROM OR...

TO AND.





Sources: USDA Economic Research Service (ERS); Purdue University Consumer Food Insights, May 2024



2025 MACRO MOVEMENT #8 // BLURRED BOUNDARIES

+ WORK & HOME

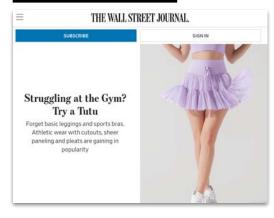
 \equiv Forbes

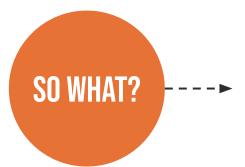
Remote Work: The Blurring Of Business And Personal Life



Rhaina Cohen makes a case for expanding the role of friendship in our lives.







Consumers aren't thinking about clear-cut categories when they choose what to buy. Inspiration can come from anywhere - it's about getting what you want, when you want it.

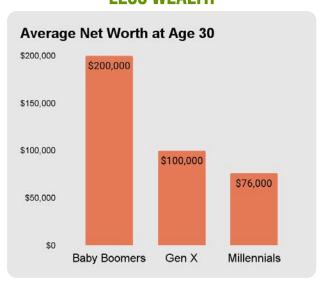
Sources: USDA Economic Research Service (ERS); Purdue University Consumer Food Insights, May 2024

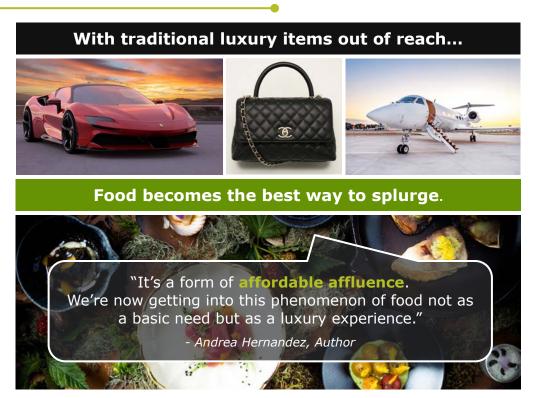


2025 MACRO MOVEMENT #6 // BLURRED BOUNDARIES TIPPING TREND: HIGH-LOW DINING

FOR YOUNGER AMERICANS, FOOD IS A STATUS SYMBOL

WITH EACH PASSING GENERATION, AMERICANS ARE ACCUMULATING LESS WEALTH



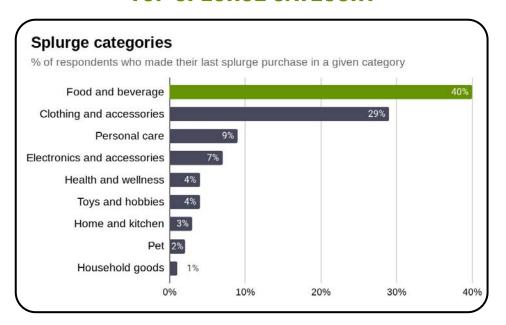


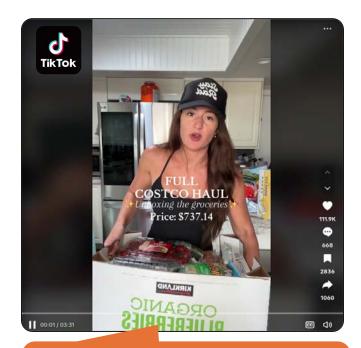
Sources: Forbes; Delish, Oct 2024



2025 MACRO MOVEMENT #6 // BLURRED BOUNDARIES TIPPING TREND: HIGH-LOW DINING

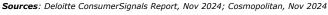
TOP SPLURGE CATEGORY





"What should be the blandest of content is now pinging my **lifestyle envy**."

- Krista Diamond, Cosmopolitan





2025 MACRO MOVEMENT #6 // BLURRED BOUNDARIES TIPPING TREND: HIGH-LOW DINING

THIS DESIRE FOR AFFORDABLE LUXURY RESULTS IN CPG OFFERINGS INSPIRED BY FINE DINING...











2025 MACRO MOVEMENT #6 // BLURRED BOUNDARIES **TIPPING TREND: HIGH-LOW DINING**

... FINE DINING OFFERINGS INSPIRED BY AFFORDABLE CLASSICS ...

Petrossian Osetra Caviar, Jamon Iberico de Bellota, Sour Cream, Gold Leaf Bull & Bear, Waldorf Astoria Orlando





\$28 PER CHICKEN NUGGET

Golden Daurenki caviar Coqodaq, New York City



\$47 FRIED POULTRY

Buttermilk fried game hen, pickles, brown butter cornbread, pineapple hot honey Liholiho, San Francisco



2025 MACRO MOVEMENT #6 // BLURRED BOUNDARIES TIPPING TREND: HIGH-LOW DINING

... AND ELEVATED OFFERINGS AT QSR AND FAST CASUAL RESTAURANTS









ONCE UPON A TIME, THE HOME HAD TWO COMPONENTS

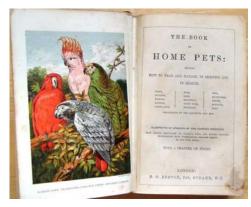
THE (HUMAN) FAMILY



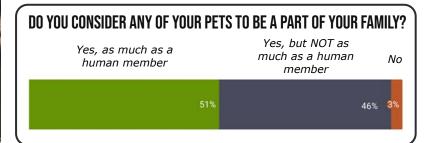
THE PETS







Beeton's Book of Home Pets, 1861

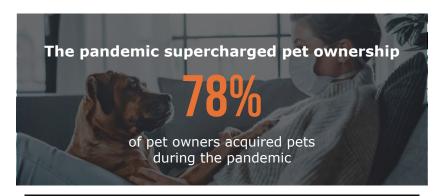


Sources: Pew Research, Jul 2023



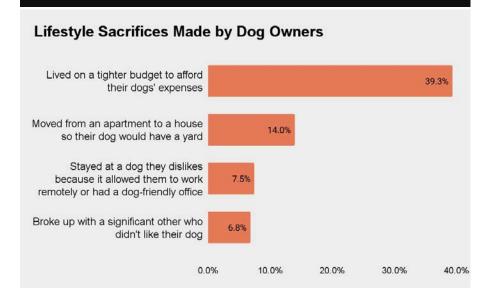
NEW AT MATTSON IN 2025, HAVING PILOTED CLIENT PROJECTS IN 2024





PEOPLE WITH PETS REPORTED BETTER COVID-19 RELATED FEELINGS				
	Decreased	No Change	Increased	
Feeling lonely	66%	29%	5%	
Feeling isolated	64%	28%	8%	
Anxiety	58%	33%	9%	
Depression	57%	39%	5%	
Feeling overwhelmed	47%	43%	10%	
Maintain regular schedule	16%	58%	26%	
Ability to cope with uncertainty	15%	55%	30%	
Give purpose/meaning	7%	39%	54%	
Compassion towards myself	6%	63%	31%	

OWNERS ARE WILLING TO MAKE MAJOR SACRIFICES FOR THEIR PETS



Sources: American Pet Products Association; Kogan et. al, "The Psychosocial Influence of Companion Animals on Positive and Negative Affect during the COVID-19 Pandemic Forbes," Jul 2021; Forbes Advisor Survey



THIS BLURRING OF THE LINE BETWEEN HUMAN AND PET HAS CREATED A NEW PHENOMENON: THE FUR BABY.









\$12.00

Crunch Level = Soft

Our signature Black & White Biscuit dipped in dark carob and unsweetened vanilla that gives your pup a bag of beautiful bites!

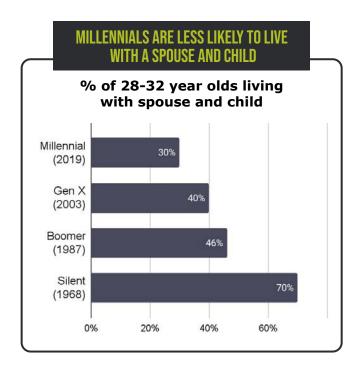


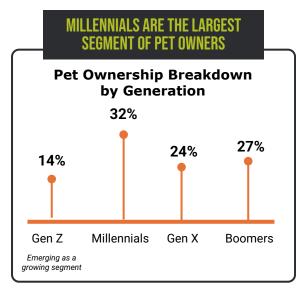
"Younger millennials tend to dote on their pets as if they were children and are most likely to blur the line between humans and animals, treating pets as their fur babies. They throw parties for their pets, dress them up for special occasions and post about them on social media"

- Daniel Levine, Trends Expert



MANY YOUNGER AMERICANS ARE CHOOSING PETS OVER CHILDREN





KEY CONSTRAINTS ARE DRIVING THIS CHANGE

Top Reasons for Having Pets Over Children

Gen Z/Millennials

#1	Pets are easier to take care of than children
#2	Pets are less of a financial strain than children
#3	Pets are less of a responsibility than children
#4	I am not in the right part of my life to take care of a

#5 I prefer to choose to be child-free

child

Sources: Pew Research Center, May 2020; American Pet Products Association; The Harris Poll, 2024



FUR BABIES HAVE BECOME PART OF CELEBRITY CULTURE













MORE AMERICANS OWN PETS THAN EVER BEFORE

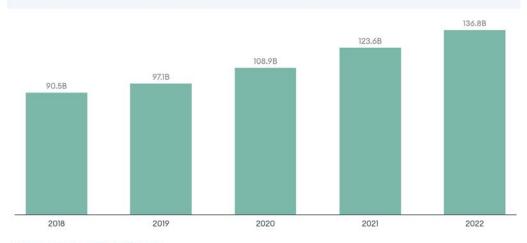


66%

of Americans own pets versus just **56% in 1988**

MORE PETS + MORE HUMANIZATION = MORE SPENDING

Total U.S. Pet Industry Expenditures (in billions of dollars)

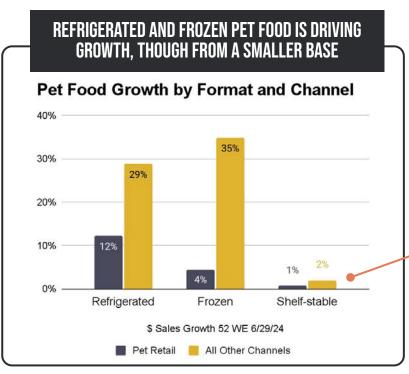


Data source: American Pet Products Association

Sources: American Pet Products Association



THE HUMANIZATION OF PET FOOD IS PROPELLING THE GROWTH OF NEW FORMATS



Within shelf-stable, more premium and humanized products are driving growth

100% freeze dried +7.5%

Kibble "plus" +3.7%

Traditional kibble -1.8%



Sources: Nielsen IQ, KibbleCon 2024



BOTH NEW AND ESTABLISHED BRANDS ARE SHOWING UP IN THESE GROWING FORMATS











HUMAN FUNCTIONAL HEALTH TRENDS ARE ALSO MAKING THEIR WAY INTO PET PRODUCTS

















Sources: American Pet Products Association



2025 MACRO MOVEMENT #6 // BLURRED BOUNDARIES TIPPING TREND: FOOD OR SUPPLEMENT?



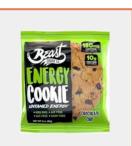


Source: McKinsey Wellness Study, 2024



AS WELLNESS MOMENTUM GROWS, THE LINE BETWEEN FOODS AND SUPPLEMENTS IS BLURRING.







FOOD







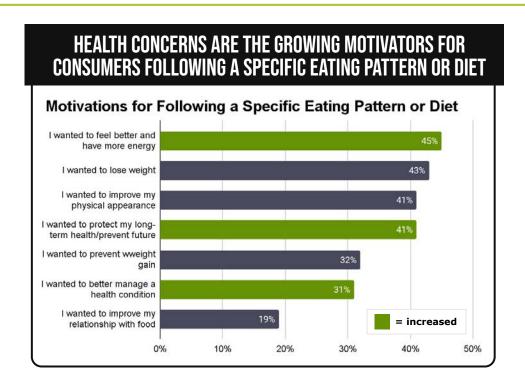
MILLENNIALS ARE SEEKING TRADITIONAL SUPPLEMENT BENEFITS IN FOODS/BEVERAGES % of Millennials that Desire This Benefit in Food/Beverage Energy/less fatigue 44% Weight loss/weight management 37% Emotional/mental health 36% Digestive health/gut health 35% 10% 20% 30% 50%

Sources: IFIC Food & Health Survey 2024



2025 MACRO MOVEMENT #6 // BLURRED BOUNDARIES TIPPING TREND: FOOD OR SUPPLEMENT?

WITHIN FOOD AND BEVERAGE, FUNCTIONAL PRODUCTS ARE DRIVING GROWTH





Sources: IFIC Food & Health Survey 2024; Mintel



2025 MACRO MOVEMENT #6 // BLURRED BOUNDARIES TIPPING TREND: FOOD OR SUPPLEMENT?

WITHIN SUPPLEMENTS, FOOD FORM PRODUCTS ARE DRIVING GROWTH



Format	Market Share	Annual Growth
Gummies	24.3%	12.1%
Capsules	14.5%	2.0%
Pill Pack	1.4%	45.6%











of current frequent supplement users purchased gummies as their first supplement

Sources: Nutrition Business Journal, 2023

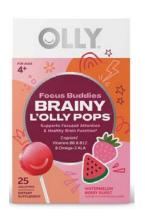


FOOD/SUPPLEMENT BOUNDARY PRODUCTS ARE SHOWING UP ACROSS CATEGORIES















CHOCOLATE PRODUCTS ARE A SNAPSHOT OF FOOD/SUPPLEMENT BOUNDARY NEED STATES







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- 5. Portion shrinkage
- 6. Snackification powers WFH
- 7. Protein powers Snackification

02. WEIGHT HEALTH

- 1. Weight Watchers, repositioned
- 2. Body positivity resurgence
- 3. Portion shrinkage
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- 4. Curated Experiences
- 5. Normalizing Menopause
- 6. Value-Driven Brands

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- 6. Food Feelings= Experiential
- 7. High-Low Dining

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08. BLURRED BOUNDARIES

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- 3. Food or Supplement?

